

### INSIDE THIS ISSUE

■ Editor-in-Chief's desk	1	■ Courtesy visits	15
■ Director General's desk	2	■ Outline Business Case (OBC) and Full Business Case Certificates	19
■ Feature Story	4	■ Installation of Solar PV Panels	20
■ Web Portal - The Journey so far	6	■ Public Private Partnership - How Successful is it in Nigeria?	21
■ Trainings, Meetings, Conferences and Exhibition	8	■ Health and Well being	26



**“  
A  
developed  
country is not  
a place where  
the poor have  
cars; it's a place  
where the rich use  
public transport.”**

*- Mayor of Bogota, Colombia*

# Message

from the Editor-in-Chief



Dear Colleagues,

On behalf of the ICRC E-Staff Bulletin team comprising the Media & Publicity Unit and the Editorial Board, I am happy to present the last edition for the year 2017.

2017 was no doubt an eventful year for the country in general and the ICRC in particular. In terms of projects, one of the major milestones that the Commission achieved was the approval by the Federal Executive Council (FEC) of the US\$2.8 billion Ajaokuta-Kaduna-Kano (AKK) gas pipeline project. The Commission in line with its Act and the National Policy on Public Private Partnership gave a PPP Compliance Certificate for the project in July, 2017.

During the period under review, Nigeria made top class in the “2017 year in review” ranking of the World Bank Group (WBG) Public Private Partnerships blogs. The ICRC, came top four in “*Leading voices in the field*” category as a result of the achievement of the PPP Disclosure Web portal.

Under knowledge management, we discussed PPPs and how successful they have been so far in Nigeria including how many OBCs and FBCs have been issued by the Commission since inception.

A key news item was the monitoring visit to the Garki Hospital in Abuja. The Garki Hospital is one of the very successful legacy PPP projects of the Commission which is doing very well and providing world-class health services to Nigerians.

Our feature story is on the concession of 33 silos across different parts of the country to the private sector to manage and operate. We chose this topic because of the importance of food security to any country, and the Federal Government's drive towards diversifying from oil as a major revenue source.

This year, the Commission had two successful promotion exercises. The first set was outstanding from 2016 and saw to the emergence of two more Directors; one in charge of Internal Audit and the other in charge of Research & Planning. The second promotion exercise was for staff due as at 2017. No doubt, the promotion exercises provided a boost in the morale of staff.

We realize how precious our children are to us, therefore, under the well-being section, we emphasized the importance of play and other fun activities to the development of children.

Happy read.

Mrs. Manji Y. Zwalda  
*Editor-in-Chief*



2017 has been an adventurous and successful year for the Commission and us all. I appreciate the Almighty God for His faithfulness upon the Commission and every member of staff. Throughout the year, no emergencies and unforeseen circumstance occurred and we are here all healthy at the end of the year. Once again we appreciate God. In this current year, the Commission has achieved laudable successes in the implementation of our mandate in ensuring that PPP projects (Greenfield and Brownfield) are successfully delivered and implemented in line with the world's best practice for the benefit of all Nigerians. Indeed, suffice it to say that we as staff of this Commission are blessed to be part of the team that will be making history and enhancing the lifestyle of all Nigerians through ensuring that the infrastructure deficit of the Nation is enhanced in all the sectors of the economy.

In October, the Ag. Secretary to the Government of the Federation (Ag. SGF) approved the application submitted by the Commission requesting the removal of all OBC & FBC fees which was meant to enhance Ease of Doing Business with respect to PPP procurement by MDAs, stakeholders and potential investors. It is envisaged that this will provide the needed impetus in the development and deployment of an avalanche of PPP projects. In the same month, the Ag. Secretary to the Government of the Federation (Ag. SGF) approved the implementation of 2016 promotion exercise which hitherto has suffered setbacks and procedural bottlenecks. Once again, I say big congratulations to the sixteen (16) successful candidates. You deserve this promotion as you have all worked tirelessly in your various departments in ensuring that the Commission fulfils its mandate. This approval has blessed the Commission with two new Directors. These are commendable achievements and we are enthusiastic that more of such shall be achieved in the coming year.

On the 12th of December, His Excellency, President Muhammadu Buhari approved the offers for supply operate and maintain (SOM) of a self sufficient utility scale solar PV plant by the Federal Ministry of Power, Works and Housing (Power Sector). The Commission provided the regulatory guidance for this laudable effort that is part of the Ministry's initiative aimed at providing power in Nigeria, in line with the provisions of the Electric Power Sector Reform Act 2005, and in furtherance to diversifying the sources of energy. The Commission mentored and carried this project to this point and we are optimistic that more of these successes will be recorded. Also, the Web Portal hosted by the Commission in conjunction with the World Bank, in accordance with the Freedom of Information Act (FOI), provides a platform through which all PPP projects are disclosed and Nigerians can now access the state of the projects. In recognition of the effort of the Commission to adhere to the dictates of the Freedom of Information Act with respect to PPP transactions, the Commission was ranked second out of 166 public institutions in the 2017 FOI Compliance and Transparency Ranking by the Public and Private Development Center. The ranking was based on an assessment of levels of access to procurement related information, specifically procurement plans and processes. On behalf of all the proficient staff in the Commission, I proudly received the copy of the 2016 FOI Compliance and Transparency Ranking by the Public and Private Development Center.

Furtherance to the sequence of achievements is the approval given by the Federal Executive Council (FEC) on the 13th of December, 2017 to the \$2.8 billion Ajaokuta-Kaduna-Kano (AKK) gas pipeline project proposal by the Commission, whose Outline Business Case (OBC) Compliance Certificate was issued by the Infrastructure Regulatory Concession Commission



(ICRC) on the 10th of July, 2017. The project will be delivered through the Build and Transfer PPP model with 100% Contractor Financing.

Indeed, you all will agree with me that this year has indeed been a year of great and enviable achievements which however I would say has painted a picture that the coming year with us all working together as a team we shall record an avalanche of enviable milestones for Nigeria and Nigerians. I am indeed very proud of the highly intelligent, resourceful and very efficient team this Commission is blessed with and I am strongly optimistic that together we shall turn the level of infrastructure of our dear country around in 2018.

God bless Nigeria.

God bless ICRC.

Engr. Chidi K. C. Izuwah Snr.  
*Ag. DG, ICRC*

## FEATURE STORY

*“Much of the key infrastructural projects delivery captured in the N8.61 trillion 2018 Federal Government Budget of Nigeria is to be driven under the Public Private Partnership [PPP] arrangement.”*

*Minister of Budget and National Planning,  
Sen. Udoma Udo Udoma*

# Concession of Silo Complexes in Nigeria

## Project Overview

In Nigeria, there are currently 33 silos across the country. Generally speaking, Silos in operations appear significantly underutilized. With the impressive output of grains being recorded under the implementation of the current Agricultural Transformation Agenda, the Federal Government through the Ministry of Agriculture and Rural Development considered the option of partnering with the private sector in the management and operations of the Silo Complexes.

With private sector participation, it is expected that there will be enormous improvement in the management of Silos thereby improving efficiency and capacity. Field surveys have revealed chronic lack of funding which hampers adequate maintenance. The concession of these complexes is expected to bring new and long term financing from the private sector, thereby contributing to resolving these enduring issues that has overtime crippled proper utilization of the silos.

The silo complexes were established to provide immediate food relief in times of emergency, provide appropriate mechanism,

The Concession of 24 Silos is in conjunction with the Federal Ministry of Agriculture and Rural Development on the Concession and Leasing of Grain Storage Facilities across the country. The summary of the activities concerning the silos concession by the Commission is as follows;

- Negotiations started on

*This effort is consistent with the holistic value chain intervention of the President in the Agric Sector; if we have a system where our rice is harvested by harvesters and taken to silos, we don't need to spend billions of Naira's installing de-stoners.*

*Ag. DG - ICRC*

guarantee minimum price scheme to make farmers earn remunerative prices for their produce, provide a mechanism for price stabilization and storage capacity for excess production, and reduce post-harvest losses. Today galvanized sheet metal silos are seen as the best alternative for grain storage due to their versatility, easy assembly, hygienic handling and low storage cost. They are made of high quality steel and offer an innovative metal coating up to 10 times more resistant to environmental corrosion than traditional galvanization.

Tuesday 31st October to 16th November, 2017 in the Food & Strategic Reserve Departments Conference Room NAIC House Abuja.

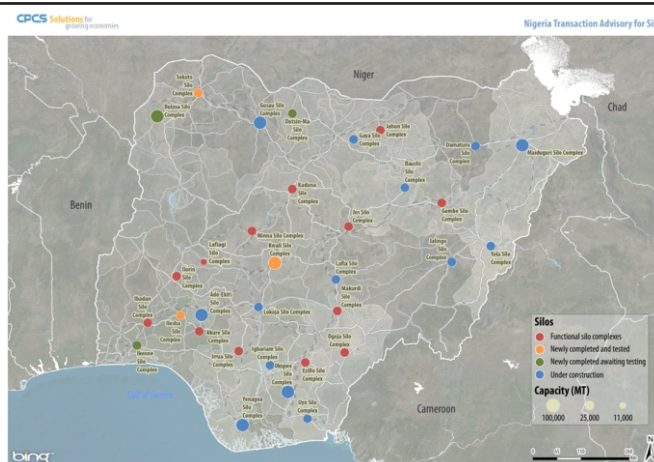
- Invitations have been sent out to the preferred bidders.
- All the preferred bidders have submitted their bid bond.
- ICRC is awaiting submission of Full Business Case (FBC) and Draft Final Concession Agreement to be submitted to the Federal Ministry of Justice.

## EXISTING SILO COMPLEXES IN NIGERIA

- Ado-Ekiti Silo Complex, Ekiti State
- Akure Silo Complex, Ondo State
- Bauchi Silo Complex, Bauchi State
- Bulasa Silo Complex, Kebbi State
- Dutsin-ma Silo Complex, Katsina State
- Ezillo Silo Complex, Ebonyi State
- Gaya Silo Complex, Kano State
- Gombe Silo Complex, Gombe State
- Gusau Silo Complex, Zamfara State
- Ibadan Silo Complex, Oyo State
- Igbariam Silo Complex, Anambra State
- Ikenne Silo Complex, Ogun State
- Ilesha Silo Complex, Osun State
- Ilorin Silo Complex, Kwara State
- Irrua Silo Complex, Edo State
- Jahun Silo Complex, Jigawa State
- Jalingo Silo Complex, Taraba State
- Jos Silo Complex, Plateau State
- Kaduna Silo Complex, Kaduna State
- Kwali Silo Complex, Abuja
- Lafia Silo Complex, Nasarawa State
- Lafiagi Silo Complex, Kwara State
- Lokoja Silo Complex, Kogi State
- Makurdi Silo Complex, Benue State
- Minna Silo Complex, Niger State
- Ogoja Silo Complex, Cross River State
- Okigwe Silo Complex, Imo State
- Sokoto Silo Complex, Sokoto State
- Uyo Silo Complex, Akwa-Ibom State
- Yenagoa Silo Complex, Bayelsa State
- Yola Silo Complex, Adamawa State

*“Managing these huge infrastructures (silo complexes) is extremely expensive; it will be highly profitable to have the private sector lease the huge storage to improve their management, efficiency and profitability”.*

**Akinwumi Adesina,**  
8<sup>th</sup> President of the African  
Development Bank



Grain Storage Silos in various locations in Nigeria

## ICRC'S WEB PORTAL - THE JOURNEY SO FAR

Nigeria blazed the trail, by being the first in the world to launch this unique PPP disclosure web portal. The launch of this portal has indeed impacted positively on the international community and investors that the Nigerian government is totally committed to transparency and accountability in its development effort to upscale Nigeria's

infrastructure through PPPs and promote sustainable growth and development.

Following the launch in September 22, 2017, the Web Portal was open to the general public and has recorded significant traffic activity; 60% of the visitors have been observed to be off the shores of Nigeria.

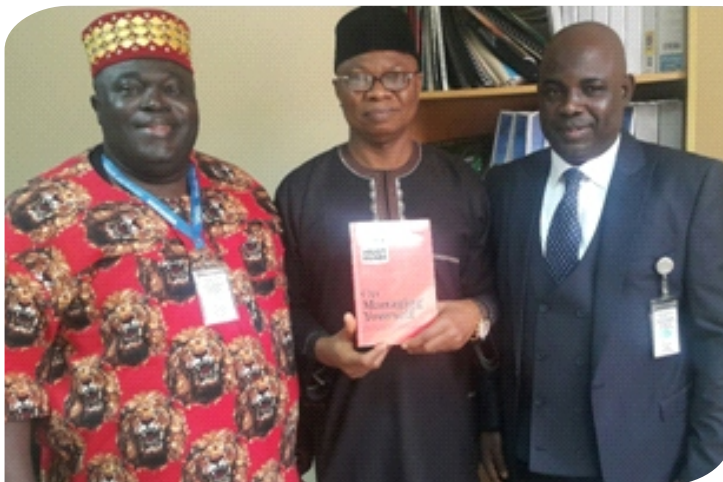


*“Government's resolve to proactively disclose the salient features of all Public Private Partnership contracts - agreed standards of service, and key performance indicators - underline its drive towards openness, transparency, fairness and de-risking of the PPP process; this indeed will be beneficial to the general public, the investing public as well as the public sector itself”.*

*Mallam Mohammed A. Bamalli  
Director, Contract Compliance Department, ICRC*

The Ag. Director General praised the continuous timeliness and punctuality of Dr. Felix Ogbera which spanned over months of unwavered business like attitude to work. In recognition of his commitment, the Ag. Director General and the Director, Internal Audit on-behalf of the Commission presented him with a book titled “*Managing Yourself*”.

All members of staff are enjoined to imbibe punctuality and respect for the Commission as a work ethic.



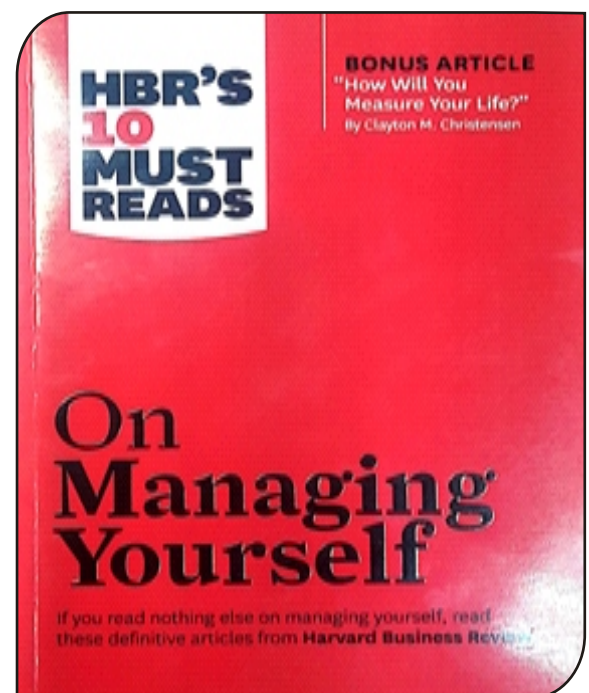
# PUNCTUALITY

Consistently being on time is the product of **proper planning, personal discipline,** and a **respect for other people’s time.**

Making a **habit** of being late demonstrates **none of these things** and is often a sign of patchy priorities and selfishness. **Habitual lateness** says, “**My time is more valuable than yours.**”

Learn to be reliable and a person of integrity by adopting the discipline necessary to **be on time.**

Excerpt from **PUNCTUALITY**  
ZEROSOPHY.COM



*“Punctuality is the soul of any business and organization. There is no justification for late coming unless you have previously advised your supervisor.*

*Supervisors should set and lead by good examples”.*

Ag. DG, ICRC



## NIGERIA MAKES TOP CLASS IN WORLD BANK 2017 PPP RANKING

Nigeria made top class in the “2017 year in review” ranking of the World Bank Group (WBG) Public Private Partnerships (PPP) blogs. According to Yelena Osipova-Stocker, the Online Communications Officer for the Infrastructure, PPPs and Guarantees Group of the WBG; “2017 was a busy year in the world of infrastructure and public-private partnerships at the World Bank Group: from new knowledge products and tools, to innovations and success. The blog that brought such glowing recognition to Nigeria was written by the Acting DG of the Infrastructure Concession Regulatory Commission (ICRC), Engr. Chidi Izuwah Snr with the title “Nigeria blazes the trail for PPP disclosures with new web portal”.

## FEC GIVES APPROVAL OF THE US \$2.8bn AJAOKUTA-KADUNA-KANO (AKK) GAS PIPELINE AND STATIONS PROJECT

The Federal Executive Council (FEC) at its meeting on the 13th of December, 2017 gave approval to the US\$2.8 billion Ajaokuta-Kaduna-Kano (AKK) gas pipeline project. The PPP Compliance Certificate of the project in line with the ICRC Act and the National Policy on Public Private Partnership was issued by the Infrastructure Concession Regulatory Commission (ICRC) on the 10th of July, 2017.

The project will be delivered through a Build and Transfer (BT) PPP model with 100% Private Sector Financing. The 614 kilometre 40-inch gas pipeline project was presented by the Minister of State for Petroleum to FEC together with the Compliance Certificate. The AKK Gas Pipeline Project constitutes Phase 1 of the Trans-Nigeria Gas Pipeline (TNGP) Project. The Commission provided regulatory guidance to the NNPC during the project development stage and will also take custody of the Public Private Partnership agreement, monitor and ensure compliance during the project execution phase.

## MEETINGS, TRAININGS CONFERENCES AND EXHIBITION



### 2017 Civil Engineering Conference/AGM

On the 3rd of October, 2017, the Nigerian Institute of Civil Engineers Abuja chapter had its conference/AGM and the Ag. Director General was invited as one of the key speakers. He delivered a lecture titled: “Innovative Financing of Infrastructure via PPPs as an Antidote to Corruption in Public Infrastructure Procurement”.

*“If we do not kill corruption, corruption will kill us ... if we do not kill our infrastructure deficit in the social and economic infrastructure space, our infrastructure deficit will kill us QED” - Ag. DG ICRC*

## Global Infrastructure Facility Advisory Board meeting in DC

The Global Infrastructure Facility supports governments in bringing well-structured and bankable infrastructure projects to market which covers the spectrum of design, preparation, structuring, and transaction implementation activities, drawing on the combined expertise of the GIF's technical and advisory partners focusing on structures that can attract a wide range of private investors.

The Ag. DG was invited to the board meeting which took place in October in Washington DC. He made a presentation titled: “**Financing Nigeria's Infrastructure -The PPP imperative**”.

## 3rd International Conference on Islamic Finance 2017

The 3rd International Conference on Islamic Finance 2017 took place in Abuja at the Hilton Transcorp Hotel, from 16th to 17th October, 2017. Participants from The Gambia, Sudan, South Africa, United Arab Emirates, Pakistan, Saudi Arabia and Maldives attended the conference made presentation as speakers and discussants. The Ag. DG represented by Mr. Mike Ohiani, Director, P3RD made a presentation titled: “**West Africa & Islamic Capital Market Development - Dealing with Fund Shortages for Infrastructure**”.

## Build for Nigeria Exhibition

The Committee of Vice Chancellors of Nigerian Universities organized a one-day high policy dialogue titled: “**Build for Nigeria**” which took place on the 30th of October, 2017 in Abuja. The Ag. DG was one of the key speakers. His presentation was titled: “**Housing as an Engine for Inclusive Growth- The Key Role of Public Private Partnerships in Driving Affordable Housing in Nigeria**”. The Commission participated in the exhibition and the stand was visited mostly by the private sector.



### PPP Healthcare Summit with focus on the Healthcare sector

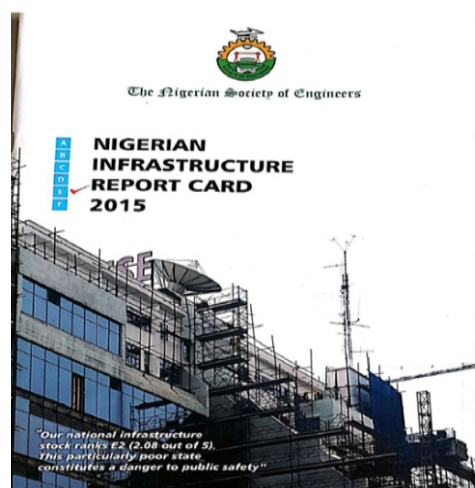
The world’s leading PPP Healthcare Summit held in Istanbul from 24th to 25th October, 2017. The Summit brought together key stakeholders in the Healthcare PPP including those working on successful PPP projects in North America, Europe, Asia and Africa to share lessons learned. The Ag. DG was in attendance and Nigeria show cased to the admiration of all the success recorded at the Garki Hospital in Abuja.

*“From the summit it was very clear that the success recorded by the Turkish PPP hospital scheme is due to the very strong visible support and political will from the Turkish Presidency/Ministry of Health. This strong support and leadership has crowded in support from other critical stakeholders inside and outside Turkey leading to the phenomenal success recognized worldwide”.*

*Ag. DG, ICRC*

### Institute of Directors - Fellows Investiture

The Ag. DG attended the Institute of Directors Fellows Investiture which took place on the 26th of October, 2017 and made a presentation titled: **“Infrastructure Development as a Panacea to National Growth”**. He highlighted the dilapidating state of infrastructure in Nigeria and stressed the efforts of the Federal Government in revitalizing infrastructure through Public Private Partnership (PPP).



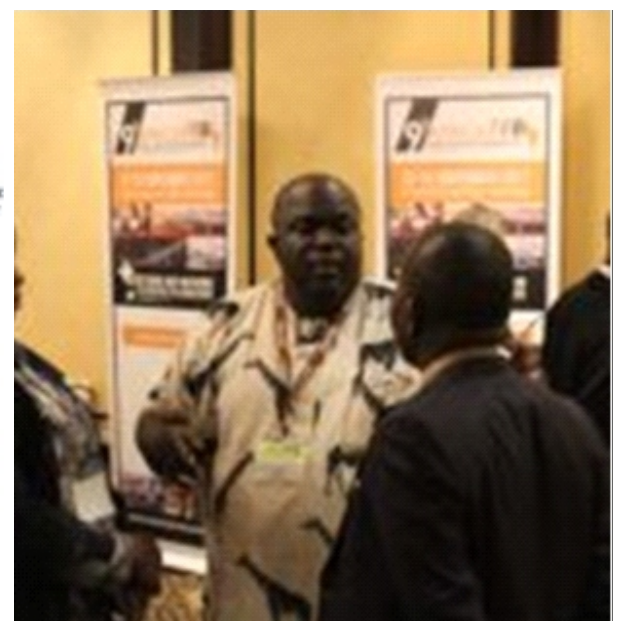
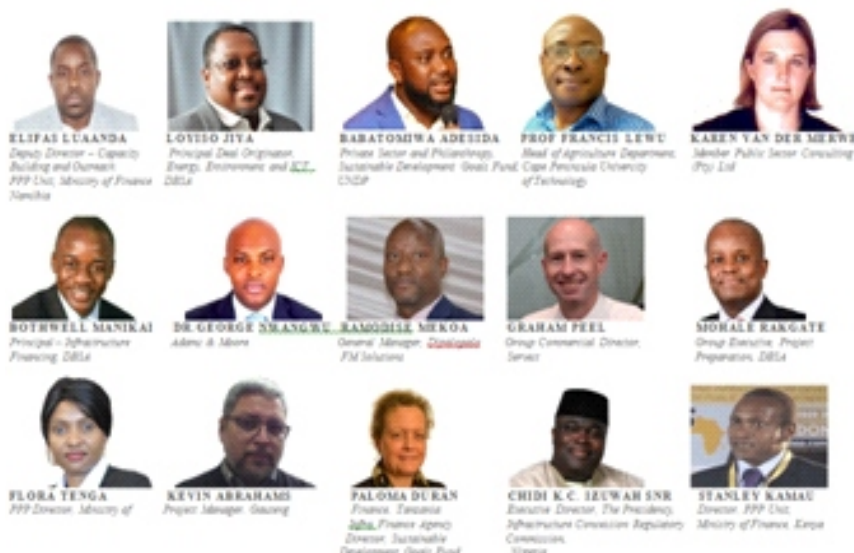
### World Bank First African Infrastructure Governance Roundtable

Infrastructure is crucial to Africa's growth prospects and how to get right. This reality was acknowledged by delegates from around the continent at the Africa's First Roundtable on Infrastructure Governance which took place in South Africa from 2nd to 3rd November, 2017. The Ag. DG's presentation was titled: **“Improving Transparency and Accountability in Public Private Partnership Contracts- Country Diagnostic Report, Disclosure Framework and Disclosure Web Portal”**.



### 3 Day Africa PPP Conference and Showcase

The 9th Annual Africa PPP Conference took place on the 23rd to 24th November at the Cape Sun Hotel, Cape Town, South Africa. The conference focused on highlighting the importance of Public Private Partnerships and the key role they play in the development of Infrastructure on the continent. The conference showcased more African PPP bankable projects and possible avenues for closing the funding gap. At the conference the highlighted sectors were energy, water, hotels/tourism, transport, agriculture, education/health, centralized office accommodation, and manufacturing/industrialization. The Ag. DG was one of the key note speakers at the conference, Devaan Priscilla Jiwunde was also in attendance.





## Trainings Conducted by ICRC From October - December, 2017

Program	Participant	Date
<b>PPP Certification</b>	Selected ICRC Staff	11 <sup>th</sup> Sept 2017
<b>Capacity Building</b>	Staff of AIIC	10 <sup>th</sup> -11 <sup>th</sup> Oct 2017
<b>Capacity Building</b>	Staff of SMEDAN	11 <sup>th</sup> -13 <sup>th</sup> Oct 2017
<b>Capacity Building</b>	Committee on Special Duties	8 <sup>th</sup> Nov 2017
<b>Workshop for implementing PPP</b>	Staff of NNPC	13 <sup>th</sup> Nov 2017
<b>Capacity Building</b>	Mgt/Staff of FAAN	13 <sup>th</sup> -15 <sup>th</sup> Nov 2017
<b>Presentation on PPP initiatives in MDAs'</b>	Head of Service and Permanent Secretaries	14 <sup>th</sup> Nov 2017
<b>2 day training for MDA's on the PPP disclosure Web Portal</b>	MDA's and selected ICRC staff	15 <sup>th</sup> – 16 <sup>th</sup> Nov. 2017



## Grand Luvu Project - Millard Fuller Foundation Affordable Housing, Masaka, Karu, LGA, Nassarawa



In a bid to better fulfill its mandate on tackling debilitating scourge of poverty, housing and homelessness, Fuller Foundation partnered with REALL UK, DFID, SIDA and several other international donor organizations and embarked on a 400-unit incremental housing called the *GrandLuvu Estate* situated at Luvu-Madaki, Masaka. This estate has 200 studio apartments and 200 1-bedroom apartments to be sold to first-time home buyers on an owner-occupier basis for as little as N10, 500 per month with mortgages provided by the Federal Mortgage Bank of Nigeria through its low-income informal sector window. The cost of the studio apartments is N1.65M while the cost of the 1-bedroom apartments will be N2.53M.



*“If one million homes can be delivered through this innovative model, it means a total of 37 million temporary jobs would have been created for Nigerians”*  
 Ag. DG ICRC

**Australia Awards Africa Alumni**

Australia Awards Africa Alumni Association on 6th and 10th October, 2017 visited the Commission with the intent of assisting prospective candidates who wish to apply for the Australia Awards Africa with the application procedures with a view to achieving qualitative applications for the Australia Awards Africa.



## Courtesy Visit by Prof. Glen Jenkins

Prof Glen Jenkins of Queens University Canada and Mediterranean University North Cyprus visited the Commission on Wednesday, 15th November. The visit was a brainstorming session on successful PPPs in Canada and also on the following key areas;

- i. Power of Integrated Investment Appraisal of PPP Projects - Case Study of Cabeolica Wind Power PPP, Cape Verde
- ii. Cost of PPP Guarantees - Case Study of Henri Konan Bedie Bridge PPP Cote De Ivoire

It was a fruitful one and worth all the time.





### Ag. DG's presentation at the Body of Permanent Secretaries

In November, 2017, the Ag. DG made a presentation at the Body of Permanent Secretaries in Abuja. The focus of the presentation was to enlighten Permanent Secretaries on the enormous benefits and result oriented achievements that can be derived from PPP. In attendance were permanent secretaries from different MDA's.



### One Day PPP Sensitization Program for House of Representatives Committee on Special Duties

On the 8th of November, 2017, the Commission had a sensitization program for members of the house committee on special duties. The Ag. DG made presentations highlighting the much needed Public Private Partnership to fill the infrastructure gap in the country. In his presentation, he appreciated members for their support and requested for a more strategic all round support as every actor cannot afford to be complacent if we must enhance the provision of infrastructure to Nigerians.





## CONGRATULATIONS ! CP3P CERTIFICATION KEEP SOARING

**F**ifty five officials from public and private sector organizations (Federal and State) in Nigeria have joined Public-Private Partnership (PPP) professionals from 64 other countries to obtain the coveted Certified Public-

Private Partnership Professional (CP3P) foundation level certification. The successful candidates drawn from the Federal and State Government Ministries, Departments and Agencies.



**OUTLINE BUSINESS CASE (OBC)**

During the quarter under review, the following OBC Compliance Certificates were issued.

<b>OBCs</b>			
1	National Commission For Museums and Monuments	The Lease of Land at The National Museum Enugu	16 <sup>th</sup> October 2017
2	Federal Ministry of Transport/ Nigerian Shippers Council	The Development of Inland Container Depot (ICD) in Dagbolu, Osun State (Certificate Revalidation)	8 <sup>th</sup> November 2017
3	Federal Ministry of Transport/ Nigerian Shippers Council	The Development of Inland Container Depot (ICD) in Onitsha, Anambra State	8 <sup>th</sup> November, 2017
4	Federal Ministry of Transport / Nigerian Shippers Council	The Development of Inland Container Depot (ICD) in Lolo, Kebbi State	8 <sup>th</sup> November 2017

**National Open University (NOUN) OBC Presentation**



*“One of the biggest problems universities have is student accommodation and the best way to provide student accommodation around the world is to partner with the private sector. We are working with a committee of Vice Chancellors to develop a framework to allow them partner with the private sector in this regard”.*

*Ag. DG*



## 4<sup>th</sup> Quarter Public Private Partnerships Units Consultative Forum (3PUCF) 7<sup>th</sup> December, 2017



### Installation of Solar PV Panels

On the 12<sup>th</sup> December, the Federal Ministry of Power, Works and Housing offered supply, operate and maintain of self sufficient utility scale solar PV plant. The Commission provided guidance which is one of the fast tracked PPP project. This is a sign of Governments commitment of Ease of Doing Business and Transparency in PPP procurement.

*“This process sets in motion a strategic initiative to procure solar electric power from private developers across public buildings nationwide. Our PPP model here is get one right then replicate and copy same endlessly across Nigeria so we can use this rapid PPP model to harness the enormous renewable energy resources of our country and banish darkness from our Land”*

*Ag. DG ICRC*



*“As we continue to drive our nation's PPP revolution, we must be innovative and receptive to new ways and ideas. There is no time to waste or tolerance for failure. LET'S GO PPP NIGERIA”*

*Ag. DG ICRC*

# KNOWLEDGE MANAGEMENT

## PUBLIC PRIVATE PARTNERSHIP - HOW SUCCESSFUL IS IT IN NIGERIA?

Nigeria is seen as a key regional player in West Africa, with approximately 184 million inhabitants, which accounts for 47 percent of West Africa's population with one of the largest population of youths in the world. The country is a federation that consists of 36 states, which are multi-ethnic and culturally diverse society, with abundance of resources.

Public Private Partnership (PPP) as the name goes is about private sector participation. It is a rewarding relationship between the public and the private sector. The key word here is "Partnership" whereby the private sector provides financial resources and technical expertise. It also shares project risk to ensure that the right infrastructure, that is, the provision of infrastructure assets and services that have traditionally been provided by the government is made available to the populace and at the right time. While many governments have traditionally reformed public utilities without private participation, it has become a growing fad to seek finance and expertise from the private sector to ease fiscal constraints and increase efficiency by engaging the private sector and giving it defined responsibilities. Most governments around the world broaden their options for delivering better services and increasing the economic multiplier effects of engaging the private sector.

Today, many countries have quickened their economic growth by accelerating infrastructural development. No country can be economically buoyant without good infrastructure. World Bank's analyzed that every 1% of government funds spent on infrastructure leads to an equivalent 1% increase in Gross Domestic Product (GDP), which invariably means that there is a correlation between any meaningful inputs in infrastructural development and economic growth. Good infrastructure generates income and employment thereby reducing the rate of poverty in an economy. This implies that infrastructural development is equally a poverty reduction strategy.

The Commission since inception has achieved notable milestones in facilitating the development

of new and existing infrastructure of both greenfield and brownfield. In line with Section 20 of the ICRC (Establishment Act,) 2005, the Commission has since its inauguration in November, 2008 taken custody of and is monitoring for compliance, 50 PPP contracts comprising of 3 in the Aviation sector, 25 Port Terminals, 6 Inland Container Depots, 2 Information Technology, 3 Social Infrastructure (complexes), 3 Hydro Electric Power projects, 2 Telecommunication Infrastructure, 1 Health Care Delivery Service, 1 Urban District Infrastructure, 1 Marine Security, 1 Housing Development, and 1 Iron Ore Mining concession project. Out of this number, 4 contracts has been terminated (2 National Identity Card, 1 Port Terminal and 1 Aviation Contract) while 1 is under suspension (Maritime Security Contract). These projects are valued at over N3.2 trillion, representing private capital investment in the provision of public infrastructure.

Since inauguration, the Commission has reviewed several Outline Business Cases (OBCs) and has issued 34 OBC compliance certificates. 16 OBCs certificates were issued by the Commission in 2016, 22 in 2017 to various MDAs.

One of the major problems plaguing the health care system in Nigeria is the unavailability of modern equipment. Therefore, the need to provide quality healthcare delivery became not only imperative but urgent. In order to step up infrastructure provision in the healthcare sector, Nisa Premier was granted Concession (after a fair and open bidding process) of the Garki hospital in May, 2007. 10 years down the line, what successes, achievements and impacts have this partnership achieved for Nigerians?

### Garki Hospital in 2007

- Had only 10,301 patients encounter
- Absence of basic facilities
- Dilapidated structure
- Limited number of medical equipment in poor state
- Inadequate medical personnel

## Garki Hospital in 2017

- The hospital is electronically data driven.
- 155,172 patient encounter by 31st December, 2016
- From 2007 till date have invested N4,628,508,000) and is committed to investing additional N10bn
- Fully equipped neurosurgery department
- State of the art intensive care unit (ICU)
- Sickle cell clinic
- In-vitro fertilization (IVF) clinic in 2015 recorded first birth test tube twins
- Successfully carried out 43 open heart surgeries and 25 kidney transplants
- Trained 40 post graduate medical doctors in obstetrics & gynaecology, 26 house officers, 12 pharmacy interns and 182 students have been trained in Radiology, pharmacy, laboratory and Medical records.



## Garki Hospital, Abuja - PPP



**AFTER**



**BEFORE**



# Garki Hospital after the concession





# ICRC'S monitoring visit to Garki Hospital




*“You don't change a winning team; nobody anywhere in the world does that. We in ICRC congratulate and appreciate the work done”.*  
 DG - ICRC

- OLG Health Foundation and Autism Centre
- Defeat Autism In Nigeria Support Group (DAIN)



**INCA**  
**Indo-Nigerian Cultural Academy (INCA)**  
*in association with*



**OUR LADY OF GUADALUPE**  
 Health Foundation/Autism Centre



**Chief Host**  
 Kings. Chidi K.C. Isuwaeh Inr  
 Chair, BOT, OLG Health Foundation & Autism Centre

**Proudly launches its first dance session with children with special needs**

**Time:**  
 9:00AM to 10:00AM  
**Date:**  
 Thurs 30th November, 2017  
**Venue:**  
 OLG Health Foundation and Autism Center, Opp. Oando Filling Station, Alex Ekwueme Way, Jabi, Abuja.

**CONTACT: +2348129082535**

Members of staff heartily congratulate the Ag. DG on the first dance session with children with special needs at the OLG Foundation Centre, Abuja. It is golden to be able to put smiles on the face of challenged children. Congratulations sir.



# Health & Wellbeing

## Playing Make-Believe Prepares Kids for the Real World

"No playing until you have finished your homework!" We've all heard that before. New research suggests, though, that imaginative play actually increases children's academic success.

Kids naturally like to play make-believe. Studies have now shown how imaginative playing may be used to prepare kids for school. In a number of studies, Singer and Singer's (1992, & 2001) research team trained parents, teachers, and home care providers in make-believe games that included lessons about numbers, colors, shapes, vocabulary, and reading. These researchers found that children who play with their caregivers in these imaginative ways make significant gains in readiness skills, as compared to a control group whose caregivers did not learn these play skills. Playing is also good for caregivers, because it involves them as full partners in children's development (Singer & Singer, 2001; Singer & Singer, 1992). Not only care givers but parents after the days job ought to create time for fun with the kids. It helps develop their cognitive, assimilative and survival skills preparing them for life challenges.



A significant percentage of children enter kindergarten unprepared to learn and scared of challenges. While high-quality care from parents and other caregivers can improve children's school readiness, engaging parents and children in early intervention techniques can be difficult. Imaginative playing is one kind of care that is enjoyable for both parent and child, is easier to teach than some other interventions, and is effective in preparing children for school. It can be as simple as playing around the living room for a couple of minutes, playing in the yard or even in the children's room. Parents are especially encouraged to create time and have fun with kids and the same time produce measurable gains in children's ready-to-learn skills, such as enhanced vocabulary, endurance, persistence, creativity which are absolutely needed for success in life.

Don't be too busy for your kids, create time, have fun and challenge their brains !



### References

- Singer, D. G., & Singer, J. L. (1992). *The House of Make-Believe*. Cambridge, MA: Harvard University Press.  
 Singer, D.G. & Singer, J. L. (2001). *Handbook of Children and the Media*. SAGE Publications.

# Lighter Note



## ABOUT THE PUBLICATION

ICRC E-Bulletin is a quarterly newsletter of the Infrastructure Concession Regulatory Commission under the Presidency of the Federal Republic of Nigeria. This newsletter is a useful tool for communication and is part of the Commission's thrust to engage staff and stakeholders by providing timely, accurate and knowledgeable information on its activities.

We value your views, contributions and opinion. For enquiries, comments and suggestions on this issue, you may email us at [comms@icrc.gov.ng](mailto:comms@icrc.gov.ng).

Editor-in-Chief: Mrs. Manji Y. Zwalda  
Editor: Mrs. Oluwashola Martha Elias-Fatile  
Board: Mr. Adamu Umar  
Mrs. Rahinah Sirika  
Ms. Rosemary Ibeh  
Mr. Muhammed Sanusi Ahmed

***“The ultimate measure of a man or woman is not where he or she stands in moments of comfort and convenience, but where he or she stands at times of challenge and controversy.”***

***Dr. Martin Luther King Jr***