



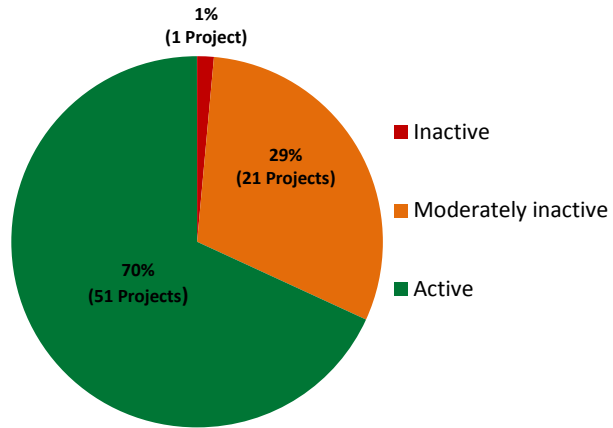
## PPP RESOURCE DEPARTMENT PERIODIC REPORT



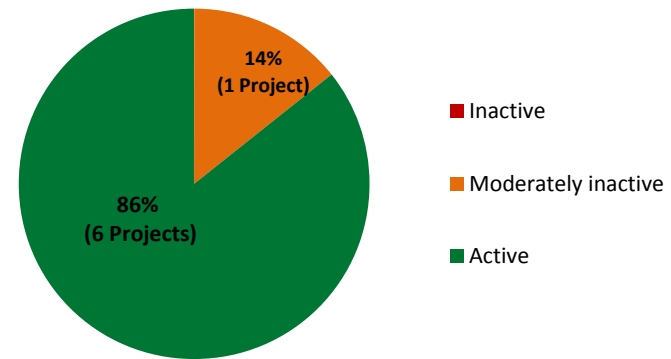
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Summary of P3RD Projects Traffic Dash Board at Development Phase  
(73 Projects)



Summary of P3RD Projects Traffic Dash Board at Procurement Phase  
(7 Projects)



**SUMMARY OF OBC/FBC CERTIFICATES ISSUED (2018)**

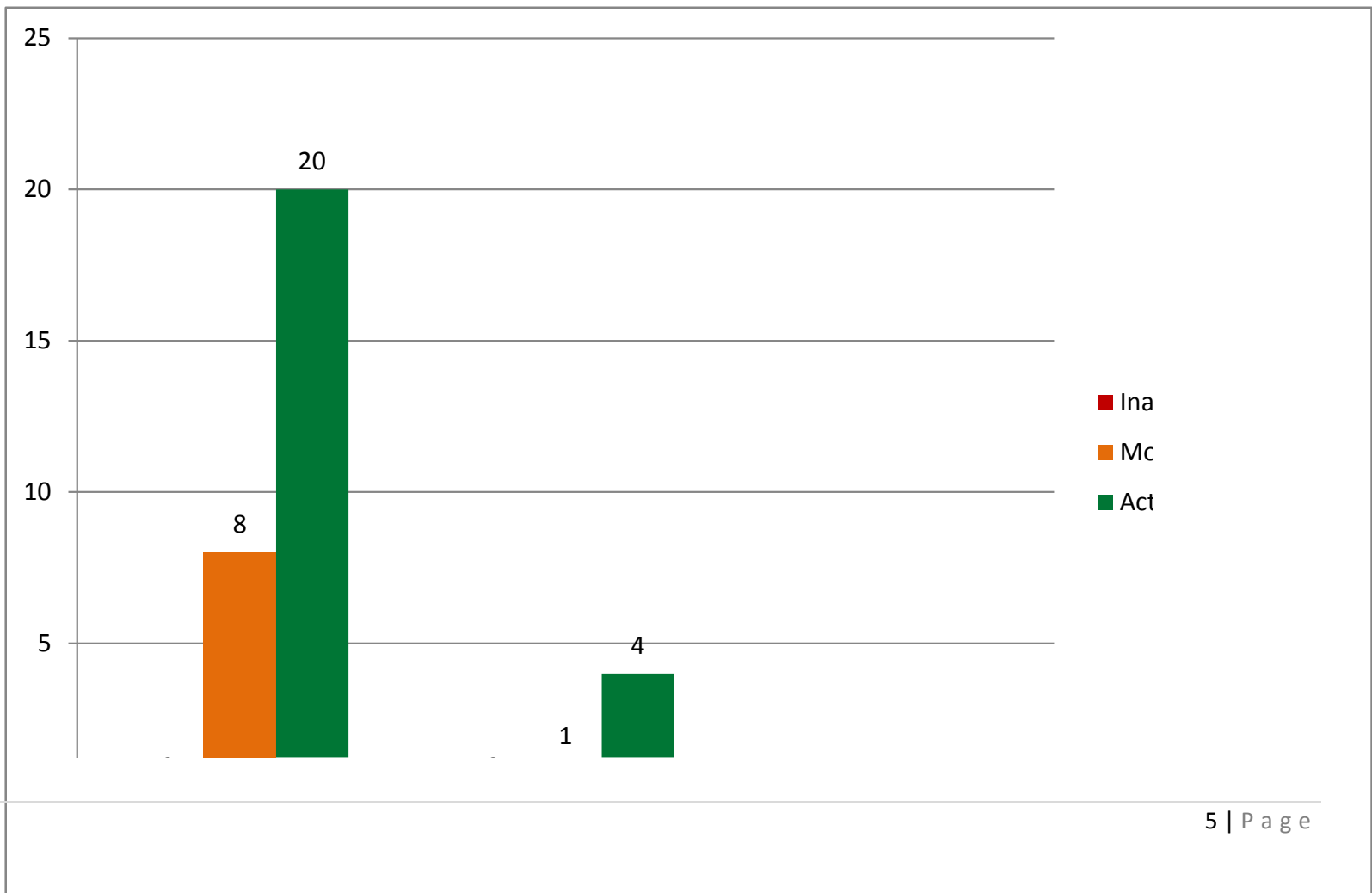
Title	Overall Summary	JAN	FEB	MAR	2018 Total
OBC certificates granted	50 <sup>1</sup>	1	2	1	4
FBC certificates granted	15 <sup>2</sup>	~	3	~	3

1 ~ See details on page 35

2 ~ See details on page 38



**TRAFFIC LIGHT DASHBOARD FOR PPP PROJECTS & STAGES:  
(Preparation-Development and Procurement)**

**ENERGY & URBAN INFRASTRUCTURE UNIT  
(33 Projects)**






## Energy & Urban Infrastructure





### DEVELOPMENT PHASE (28 Projects)

	MDAs	PROJECTS	STATUS	TRAFFIC LIGHT
1	Federal Ministry of Power, Works & Housing (Power)	Development of 9MW Oyan Dam Unsolicited Bid Project	<ul style="list-style-type: none"> <li>OBC review concluded and Compliance Certificate issued on 8th March, 2017</li> <li>The Project Delivery Team (PDT) meeting with Transaction Advisers (TA) took place on the 28th July 2017. It was agreed that ICRC, BPE, NERC and Ministry of Finance to meet with Transaction Adviser (TA) to determine the realistic bidding fee. ICRC to provide template on Liability Aversion and ICRC as part of its guidance, would adjust the workplan based on the input from the Project Delivery Team (PDT) It was agreed that the members would work on the timetable for the Investors Road Show but the Transaction Adviser (TA) was to come up with tentative costs on the Road Show.</li> </ul>	
<b>OTHER COMMENTS:</b>				
2	Federal Ministry of Power, Works & Housing (Power)	Development of 450KW Owena Dam Unsolicited Bid Project	<ul style="list-style-type: none"> <li>OBC review concluded and compliance certificate issued on 10<sup>th</sup> March, 2017</li> </ul>	
<b>OTHER COMMENTS:</b>				

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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
3	<b>Federal Ministry of Water Resources</b>	Operations and Maintenance of about 1000Ha Irrigation infrastructure for Commercial Agriculture at Gurara 1 Dam	<ul style="list-style-type: none"> <li>• OBC Compliance Certificate was granted to the Ministry October 24<sup>th</sup>, 2014</li> <li>• Awaiting OBC fee payment and FEC approval for the next phase.</li> <li>• A letter was written to the Ministry seeking the status of the project.</li> </ul>	
<b>OTHER COMMENTS:</b>				
4	<b>Federal Ministry of Water Resources</b>	Concession of the Gurara 2 dam	<p>ICRC in a letter observed that there is a legal encumbrance on the project.</p> <p>The Ministry has not responded to ICRC request for updates on the project.</p>	
<b>OTHER COMMENTS:</b>				
5	<b>Federal Ministry of Agriculture</b>	Concession and Leasing of Grain Storage Facilities (24 silos across the country)	<p>Negotiation with preferred bidders commenced on 31st October and ended on 14th November, 2017.</p> <p>Shortlisted bidders have posted their post-qualification bid guarantees. PDT meeting to discuss outstanding issues arising from negotiations with the preferred bidders took place on 8th February, 2018.</p> <p>Awaiting submission of FBC to ICRC for review and approval of Draft Final Concession Agreement from Ministry of Justice</p>	
<b>OTHER COMMENTS:</b>				

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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
6	Federal Ministry of Power, Works & Housing (Housing)	Marina Quayside Strip Project	The updated Outline Business Case (OBC) has been reviewed by ICRC and Certificate of Compliance awarded August 16, 2017.	
<b>OTHER COMMENTS:</b> MDA to seek FEC approval for OBC				
7	Federal Ministry of Power, Works & Housing (Housing)	New Eko Development Project, (Lagoon City) in Lagos.	The Commission wrote a letter to FMoPW&H (Housing Sector) on the 15th of April, 2016 requesting an update for the Status of the project. The OBC is currently a work in progress by the FMoPW&H	
<b>OTHER COMMENTS:</b> Awaiting response from the Ministry				
8	Federal Ministry of Water Resources	Development of 220MW River Mada Medium hydropower plant in Nasarawa State	The commission has reviewed the updated OBC and issued a Compliance Certificate on February 23rd, 2018.	
<b>OTHER COMMENTS:</b>				
9	Federal Ministry of Power, Works & Housing (FMPWH) and Federal Ministry of Mines & Steel (FMMSD)	Ajaokuta Steel company Ltd & National Iron Ore Mining Company (NIOMCO)  Rehabilitation, completion, management and operation of Ajaokuta Steel Company and National Iron Ore Mining Company (NIOMCO) through PPP Concession agreement	Greenwich Trust Ltd has been appointed by the Ministry for ASCL  The Ministry is making efforts to ensure that the ASCL is released to the Federal Government by Global Infrastructure Nigeria Limited  Notice of the PDT meeting to review the submission of the joint Audit report prepared by PWC is being awaited.	
<b>OTHER COMMENTS:</b>				





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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
10	<b>Federal Housing Authority</b>	Abuja New Towns Homes in Bwari and Kwali Area Council, Abuja	<p>FHA yet to commence the process of engaging a TA for consultancy services, to develop an OBC</p> <p>A reminder letter Ref. ICRC/HQ/P/S.04/48/26 requesting for the status/ update of the activity was sent to the Managing Director, Federal Housing Authority (FHA) on 7<sup>th</sup> March, 2017.</p>	
<b>OTHER COMMENTS:</b> The Commission is expecting the Authority's response.				
11	<b>Federal Capital Territory</b>	Abuja Light Rail Lot 2 PPP Project.	<p>A meeting was held on December 22, 2017 at the SGF's office whereby IRMG made another presentation on the way forward with the project. Although no conclusive agreements were reached, due to absence of some stakeholders and the meeting was adjourned to a later date.</p> <p>Date of meeting to be communicated to the Commission.</p>	
<b>OTHER COMMENTS:</b> The next step for progression is to competitively procure a Transaction Adviser.				
12	<b>Federal Capital Territory</b>	Automated Parking Centers in Designated Car Parks in the Federal Capital Territory (FCT), Abuja.	<p>The Commission wrote a letter to FCDA on the 15<sup>th</sup> of April, 2016 requesting an update in which the FCDA confirmed that the project will commence in due course and it is still in FCDA's pipeline of PPP projects. FCDA has responded and will contact the Commission when the project is ready for development.</p> <p>Project is in Development Phase</p>	
<b>OTHER COMMENTS:</b> The next step for progression is to advertise for the engagement of a Transaction Adviser.				





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	MDAs	PROJECTS	STATUS	TRAFFIC LIGHT
13	Federal Ministry of Environment	<p>Identification of PPP Projects for screening, prioritization and approval for procurement through PPP. Signed Memorandum of Understanding for Potential areas of collaboration</p> <p><b>The following projects are under consideration:</b></p> <p>i. Establishment of Federal Ministry of Environment's Clean and Green Campaign to end open defecation in public areas by 2019 by providing Public Toilets nationwide. Pilots to be in FCT public schools, motor parks and market places; and extended to the 36 States.</p> <p>ii. Framework for Plastic Industry and other private sector companies to take plastic waste off the streets by 2019</p> <p>iii. Development of a New Head Office for the Federal Ministry of Environment (to be completed in 2018)</p>	<p>Engaged the Commission for next step of Work plan on 20<sup>th</sup> March, 2017, i.e. to draft up TOR. ICRC gave draft procurement documents to help the Ministry with guidelines.</p> <p>Capacity Building exercise has been conducted and a draft concept note has been developed for the ministry.</p> <p>Awaiting draft TOR from the Ministry.</p>	
14	Federal Ministry of Power, Works & Housing	<p><u>Solar Power Generation Facilities</u> Development of 750KW Solar Power at Power House, Maitama.</p>	<p>A preferred bidder has been selected. Negotiation meeting took place with the preferred bidder on 6th February, 2018. Conditions precedent to achieve commercial close are currently ongoing. FBC Compliance Certificate was granted on 27th February, 2018 by ICRC.</p> <p>Meeting was held with Proserve Energy Ltd (Preferred Bidder) to discuss design and specification in respect of the solar power project.</p> <p>FEC approval is been awaited.</p>	




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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
15	<b>Federal Ministry of Power, Works &amp; Housing.</b>	<p><u>Transformer Repair Services</u>                      The project is an unsolicited proposal submitted by Kilowatt Electrics Limited (KWEL) to the Nigerian Electricity Management Services Agency (NEMSA). KWEL is proposing a joint venture partnership with NEMSA to operate the transformer repairs workshop in Ijora Lagos and construction of transformer repair workshops in Port Harcourt and Kaduna centers. The partnership will also include the role of electrical inspection, testing and certification of all electrical installation hitherto performed by NEMSA.</p>	<p>OBC Compliance Certificate granted 16th August 2017</p> <p>Two stages RFQ and RFP process is been designed by the commission to guide NEMSA in its procurement process.</p>	
<b>OTHER COMMENTS:</b>				
16	<b>Federal Capital Territory / Abuja Infrastructure Investment Center (AIIC)</b>	<p><u>Small Hydropower Embedded Power from the Wupa Water Treatment Plant Effluent Discharge.</u>                      Wupa Water Treatment Plant Project on a Build Operate and Transfer (BOT) PPP model to produce electric power from the effluent discharge from the plant. Power generation capacity is estimated at 3,346.29kW/day which would power the WWTP and also provide the input for the production of fertilizer and plastics. The power plant is expected to sell excess power to the national grid.</p>	<p>Draft OBC sent by MDA and reviewed by the Commission August 8, 2017</p> <p>Meeting held with project stakeholders on August 16, 2017</p>	
<b>OTHER COMMENTS:</b>				






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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
17	<b>Federal Capital Territory/ Abuja Infrastructure Investment Center (AIIC)</b>	<p><u>IGR Automated Platform for AEPB</u> The project proponent proposes providing an automated system for managing revenue collections, via an ePayment platform that incorporates Mobile POS devices and a powerful AEPB office revenue administration and monitoring platform. The promoter proposes to run this in pilot mode for a 3 year period as a proof-of-concept and immediate quick win for AEPB</p>	<p>Evidence of competitive bidding process and all documentation and approvals during the process were sent by AIIC to the Commission on October 3, 2017</p> <p>Reminder letter sent on 29th November 2017, to AIIC for FBC submission.</p> <p>The Commission is awaiting FBC submission for review.</p>	
<b>OTHER COMMENTS:</b>				
18	<b>Federal Ministry of Power, Works &amp; Housing (FMPW&amp;H)</b>	<p><u>Lower Usuma Dam</u> Concession of 1.2MW Grid Connected PV Solar Power Plant at Lower Usuma Dam, Abuja under the Japanese Grant-In-Aid to the FGN</p>	<p>OBC Compliance Certificate granted September 17, 2017</p>	
<b>OTHER COMMENTS:</b>				
19	<b>Federal Ministry of Environment (FMoE)</b>	<p><u>Establishment of a bamboo value chain</u> Establishment of a Bamboo Value Chain Business including maintaining, managing and scaling up the Bamboo factory in Lokoja, Kogi state under PPP</p>	<p>Awaiting the submission of an updated OBC by the Ministry.</p>	
<b>OTHER COMMENTS:</b>				
20	<b>Federal Ministry of Petroleum Resources</b>	<p><u>NNPC Refineries Rehabilitation Project</u> The project will involve the rehabilitation of refineries across the country.</p>	<p>Inter-Ministerial Steering Committee Meeting on Rehabilitation of Nigeria's Refineries took place on the 17th October, 2017</p> <p>A meeting with the NNPC on the project is scheduled for 8th March 2018</p>	



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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
21	<b>Federal Ministry of Petroleum Resources</b>	<p><u>Construction Of LPG And Ethanol/Methanol Plants At Emede Uzere Delta State (On Public Private Partnership (PPP) Basis)</u></p> <p>Unsolicited proposal for the construction of an LPG and Ethanol/Methanol Plant at Emede Uzere, Delta State from Everlink sourcing Ltd to the Ministry of Petroleum Resources</p>	<p>Meeting scheduled for Tuesday 16, January, 2018 could not hold as there was no response from the Ministry.</p> <p>Ministry to reschedule the meeting.</p>	
<b>OTHER COMMENTS:</b>				
22	<b>Federal Ministry of Power, Works and Housing/ Council for the Regulation of Engineering in Nigeria</b>	<p><u>COREN Head Office Project</u></p> <p><b>(Solicited Proposal):</b> The proposal will involve the Construction of COREN head office complex in Abuja using PPP procurement methodology.</p>	<p>The Commission has granted an OBC Certificate of Compliance on 8<sup>th</sup> November 2016 for the project to enable the Council to obtain the Federal Executive Council (FEC) approval to commence the Procurement Phase where the private sector project proponent will be selected.</p> <p>COREN has been advised to proceed to procurement.</p>	
<b>OTHER COMMENTS:</b>				
23	<b>Federal Ministry of Water Resources</b>	<p><b>Other PPP Projects:</b></p> <ol style="list-style-type: none"> <li>i. Development of Tede Dam for Hydro power and other purposes.</li> <li>ii. Concession of Oturkpo Dam for Hydro Power and other purposes.</li> <li>iii. Development of Dasin Hausa Dam for Hydro power and other purposes.</li> </ol>	<p>The Ministry has been advised to procure a Transaction Adviser that will a prepare bankable Outline Business Case (OBC) for the project.</p>	
<b>OTHER COMMENTS:</b>				

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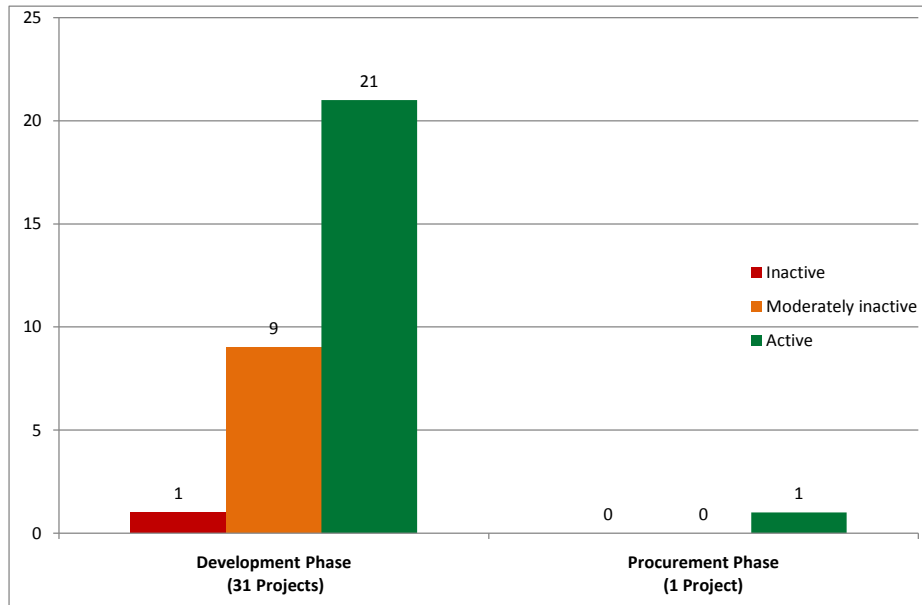
	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
24	<b>Federal Ministry of Agriculture and Rural Development</b>	i. Federal Coastal Fishery Terminal, Ebughu, Akwa Ibom State  ii. Federal Coastal Fishery Terminal, Borokiri Rivers State	The Ministry has submitted a joint OBC/FBC for certification and ICRC has granted joint OBC/FBC Compliance Certificates on February 28 <sup>th</sup> , 2018.	
<b>OTHER COMMENTS:</b>				
	<b>Federal Ministry of Agriculture and Rural Development</b>	i. Fish Processing Centre, Jebba, Kwara State  ii. Agro Aviation Hangar, Kaduna	The Ministry is required to procure Transaction Advisers (TAs) to prepare Outline Business Cases (OBC) to determine the projects' viability and bankability	
<b>OTHER COMMENTS:</b>				
25	<b>Federal Housing Authority</b>	<u>FHA Head Office Complex, Abuja</u> It is a Green field project that proposes the construction of Corporate Head Office of Federal Housing Authority (FHA) in Abuja through Build Operate Transfer.	The Commission wrote to FHA requesting for their 2018 National Pipeline PPP Projects. FHA responded and have included this project as one of its projects for 2018  Project to be advertised for procurement of Transaction Adviser.	
<b>OTHER COMMENTS:</b>				
27	<b>Federal Ministry of Education</b>	University of Benin 15MW solar Project (Unsolicited Proposal)  The project is a 15MW PV Solar power to be sited on a 30Hectare parcel of land at the University of Benin Ugbowo Campus.	OBC review concluded	
<b>OTHER COMMENTS:</b>				
28	<b>Federal Ministry of Water Resources</b>	Development of Hydro power from Kiri Dam	OBC review concluded	
<b>OTHER COMMENTS:</b>				

<b>PROCUREMENT PHASE (5 Projects)</b>				
	MDAs	PROJECTS	STATUS	TRAFFIC LIGHT
1	Federal Ministry of Transport	Lagos Port IPP (of NPA) 36MW	No Objection (Equivalent of FBC Compliance Certificate) granted to NPA for 36MW Awaiting FEC approval.	
<b>OTHER COMMENTS:</b> The Ministry has not responded to ICRC letter requesting for status update				
2	Federal Ministry of Transport	Onne Port IPP (of NPA) 144MW	No Objection (Equivalent of FBC Compliance Certificate) granted to NPA for 72MW. Awaiting FEC approval of harmonized report.	
<b>OTHER COMMENTS:</b> The Ministry has not responded to ICRC letter requesting for status update				
3	Federal Capital Territory (FCT)	Mabushi District Engineering Infrastructure Development, Abuja.	<ul style="list-style-type: none"> <li>The project was presented at the FEC meeting on the 25th September 2013 for approval however it was stepped down due to observations by BPP in processing the issuance of certificate of No Objection.</li> <li><b>Ceezali Limited</b> emerged as the preferred bidder</li> </ul> A reminder letter Ref. ICRC/HQ/P/S.04/60/75 requesting for the status/ update of the activity was sent to the Executive Secretary, FCDA on 7 <sup>th</sup> March, 2017.	
<b>OTHER COMMENTS:</b> Recommended two options to implement the project. 1) FCDA should consider using the Traditional Procurement method. 2) The Preferred Concessionaire should increase its equity contribution in the PPP financial arrangement.				




4	<b>Federal Ministry of Power, Works &amp; Housing (Power)</b>	<p>Development of Hydroelectric power from existing 6 Small &amp; Medium from dams across the Country</p> <p>Federal Executive Council (FEC) gave an approval on the 30<sup>th</sup> November 2016 for 6 out of the 8 dams.</p> <ol style="list-style-type: none"> <li>1. Bakolori Dam, Zamfara State</li> <li>2. Omi - Kampe Dam, Kogi State</li> <li>3. Doma Dam, Nasarawa State</li> <li>4. Jibiya Dam, Katsina State</li> <li>5. Zobe Dam, Katsina State</li> <li>6. Ikere Gorge Dam, Oyo State</li> </ol>	<ul style="list-style-type: none"> <li>• Negotiation meeting with preferred bidder for Ikere Gorge Hydroplant took place March 12<sup>th</sup>, 2017.</li> <li>• Negotiation meeting with preferred bidder for Zobe &amp; Jibiya dams and Bakalori Hydro plant took place on March 16<sup>th</sup>, 2018</li> </ul>	
<b>OTHER COMMENTS:</b>				
5	<b>Federal Ministry of Water Resources</b>	<p>Concession of the Power components of the Gurara 1 dam (30MW)</p> <p>This is for the O &amp; M of the dam, as the FMoWR has completed the construction of this facility and its multi-purpose assets, including a completed 30MW generating facility.</p>	<p>Technical bid evaluation took place on March 8<sup>th</sup> - 9<sup>th</sup>, 2018</p> <p>Approval from Minister for the technical evaluation results is being awaited.</p>	







## SOCIAL INFRASTRUCTURE UNIT (32 Projects)





## Social Infrastructure

Social Infrastructure				
DEVELOPMENT PHASE (32 Projects)				
MDAs	PROJECTS	STATUS	TRAFFIC LIGHT	
1	Federal Ministry of Health	Development of Oncology Centre of Excellence for Cancer Care in 8 Teaching Hospitals across the Geopolitical zones	Another Meeting of the Ministerial Committee to consider Proposal from the Radiotherapy Equipment Manufacturers held on the 22 <sup>nd</sup> of February, 2017  Awaiting further steps from the Ministry	
<b>OTHER COMMENTS:</b>				
2	Federal Ministry of Health	<u>Upgrade of the 3rd Phase of Teaching Hospital Rehabilitation Project.</u>  The Federal Government through the Federal Ministry of Health seeks to Rehabilitate 7 Teaching Hospitals and Construct a 500bed state-of-the-art specialist hospital through PPP. This is the 3rd of the Teaching Hospitals rehabilitation process. The 1st and 2nd Phases where done with government funds.	Facilicomm Nig. Ltd have been appointed as TA to the project. The Commission wrote the Ministry requesting to meet with the TA.	
<b>OTHER COMMENTS:</b> Awaiting feedback from the Ministry				
3	Federal Ministry of Health	Development of Abuja Medical Mall/City	Project Delivery Team (PDT) and Project Steering Committee (PSC) established and inaugurated. The Project ToR and EoI have been drafted.  Ministry exploring ways to fund TA services.	
<b>OTHER COMMENTS</b>				



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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
4	<b>Federal Ministry of Health</b>	<p><u>Warehouse in a Box (Lagos and Abuja)</u>                      The WIB Project seeks to provide physical infrastructure – an insulated warehouse, made up of pre-engineered modular components (prefabricated insulated expanded polystyrene sandwiched panels) – as well as the fittings and operating components, including offices, furnishings, racking, kitting, security and office equipment.</p>	<p>Issued an OBC Certificate of Compliance on March 10<sup>th</sup>, 2017                      RFQ Evaluation concluded. Next stage is issuance of RFP to successful bidder emerging from the RFQ stage.                      PDT meeting held on March 15<sup>th</sup>, 2018 to review the draft RFP and Management Contract submitted by the TA (CPCS)                      Draft review of RFP and Management Contract ongoing.</p>	
<b>OTHER COMMENTS:</b> Facilities currently under interim management pending conclusion of PPP process.				
5	<b>Federal Ministry of Health</b>	<p><u>Orthopedic Hospital, Dala- Kano</u>                      Construction of staff quarters                      Conversion of existing bungalow within the hospital premises to Commercial Guest House                      Equipping of the Hospital mortuary building                      Equipping, Furnishing and Operation of a Private wing of the Hospital.</p>	<p>Review of submitted documents concluded and Ministry advised appropriately.                      Hospital asked to develop the ToR and EoI.                      EoI may have to be re-advertised                      Projects may be merged to make them sizable.</p>	
<b>OTHER COMMENTS:</b> The outcome of the review has been communicated to the Ministry, awaiting feedback.				
6	<b>Federal Ministry of Health</b>	<ul style="list-style-type: none"> <li>▪ University of Calabar Teaching Hospital.</li> <li>▪ Receipt of un-solicited proposal for the Design, Build, Manage and Transfer Students &amp; Staff residential accommodation within the Hospital premises on PPP arrangement (Proposed by PETROBARA).</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of Document in Progress</li> <li>▪ Ministry to be advised appropriately.</li> </ul>	
<b>OTHER COMMENTS:</b>				
7	<b>National Mathematical Centre</b>	Construction of Students Hostel	The inauguration of the PPP unit and capacity building took place on October 15 – 16, 2015	
<b>OTHER COMMENTS:</b>				




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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
8	<b>University of Abuja</b>	The University of Abuja is desirous to build hostels for its teeming students as well as staff housing estate through PPP procurement methodology.	Project development is currently ongoing.	
<b>OTHER COMMENTS:</b>				
9	<b>Federal Ministry of Industry Trade and Investment</b>	<p><u>National Automotive Design Development Council (NADDC)</u></p> <p>The development of a world class training centre of excellence involves the construction of a nine (9) storey building on a rectangular site of about 5,428 sqm located at the Jahi District of the FCT, Abuja, on the same street stretch with Living Faith Church, Jahi and just about five minutes' drive from the Central Business District. The District is currently going through infrastructure development and urban renewal by the Federal Capital Development Authority.</p>	<p>Issued an OBC Certificate of Compliance on January 10th, 2017</p> <p>Updated Concession Agreement has been received by the Commission (March 27th, 18) and is under review.</p> <p>The Council will be advised accordingly on observations</p>	
<b>OTHER COMMENTS:</b>				




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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
10	<b>Federal Ministry of Industry Trade and Investment</b>	<p><u>National Trade and International Business Centre Project (NTIBC)</u>                      The development of the NTIBC was conceived against the background of the FGN's desire to develop one-stop investment hubs in order to sustain economic growth by encouraging export, enterprise and investments. The Independence building was built in 1959. The building consists of 25 floors, has approximately 8,100 square meters and a separate parking lot directly opposite with an area of 2,650 square meters. The proposed NTIBC building will be a mixed-use facility to cater for businesses on a let basis, provide space for TBSMB and also residential usage. The proposed facility will be multi-functional, to include:</p> <ul style="list-style-type: none"> <li>i. Office for agencies under the FMITI</li> <li>ii. Offices for other government MDAs</li> <li>iii. Information hub on trade &amp; investment in Nigeria</li> <li>iv. Office for Blue-Chip companies</li> <li>v. Conference &amp; meeting rooms</li> <li>vi. Exhibition and banquet halls</li> <li>vii. Restaurants &amp; lounge bar</li> </ul>	<p>-The Infrastructure Bank has emerged as the preferred bidder for the Transaction Advisory Services for the Project.                      -Awaiting submission of Outline Business Case (OBC) to ICRC.</p>	
<b>OTHER COMMENTS:</b>				
11	<b>Federal Ministry of Industry Trade and Investment</b>	<p><u>SMEDAN – Industrial Development Clusters (IDCs)</u>                      The objective of the project is to redevelop 23 Industrial Development Centers (IDCs) into Industrial Clusters across Nigeria (in 6 geopolitical zones) using the PPP Model. The project is currently in Development Phase. The</p>	<p>Logic Triangle has been selected as TA for preparation of OBC.                       Draft OBC report presented to the PDT on Wed 7th February, 2018.</p>	





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		Ministry is in the process of procuring a Transaction Adviser (TA) to prepare an Outline Business Case (OBC) to determine the project viability and bankability.		
<b>OTHER COMMENTS :</b>				
12	<b>Federal Ministry of Industry Trade and Investment</b>	National Automotive Council (NAC) – Mechanics Villages	Draft OBC submitted by Rebel Group has been reviewed and comments officially sent to NAC. Still awaiting final OBC report.	
<b>OTHER COMMENTS:</b>				
13	<b>National Sports Commission</b>	Concession of National Stadium Lagos/Athletic Hostel Abuja.	Technical Evaluation of RFP for the engagement of TA took place between 30th Jan- 1st of Feb 2018.  Next stage is the Financial Evaluation of the RFP.	
<b>OTHER COMMENTS:</b> - Engagement of the TA to be concluded shortly.				
14	<b>National Business and Technical Examinations Board (NABTEB)</b>	<u>NABTEB Computer Based Centre</u> The National Business and Technical Examinations Boards wrote a letter expressing their interest in the establishment of the NABTEB Computer Based Centre. The Board had executed an agreement with a private sector entity for the project. The Joint Admission Matriculation Board (JAMB) had also inspected the facility for its examinations holding in the last week of Feb.	The submitted document and executed contract agreement were reviewed and they were asked to send additional information on the project.  NABTEB is yet to submit the required documents. Reminder letters were written.	
<b>OTHER COMMENTS:</b>				

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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
15	<b>Federal Ministry of Education/Federal University Gusau</b>	The project is an unsolicited proposal undertaken by Conbasics Construction Nig. Ltd and Agro-Harness international Nig. Ltd partnering with the Federal University of Gusau, under PPP arrangement for the development of mass housing, hostel accommodation and infrastructure, livestock enterprise, large scale crop production, secondary processing of farm harvests, and marketing of the finished farm products.	Wrote a letter to the University on 28 <sup>th</sup> April, 2017 asking them to supply additional information on the project and also confirm availability of land space for the entire project.	
<b>OTHER COMMENTS:</b>				
16	<b>Federal Ministry of Health</b>	Establishment of Anti-Snake Venom Production Facility in Nigeria through PPP  Federal Government (FG) of Nigeria through the Federal Ministry of Health seeks the Establishment of Anti-Snake Venom Production Facility through PPP. On the strength of the above, a meeting was called by the Ministry to discuss the project on the 20 <sup>th</sup> of June, 2017	Meeting held on two occasions on the way forward. Ministry to give further directive.	
<b>OTHER COMMENTS:</b>				
17	<b>Federal Ministry of Trade, Industry &amp; Investments, Abuja</b>	Development of Transnational Border And Regional Markets across the country (Okerete Market, Sarki LGA, Oyo State as pilot scheme)	Meeting held on two occasions (July 27, 2017 and August 29, 2017) and following the redeployment of the Perm Sec no other meeting has been called.  The Ministry has been advised to engage the services of a TA.	
<b>OTHER COMMENTS:</b>				

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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
18	<b>Public Service Institute of Nigeria</b>	<u>Upgrade and concession of hostel at Public Service Institute of Nigeria</u> Public Service Institute of Nigeria is desirous of using PPP procurement methodology to upgrade and concession to private party its 108 rooms female hostel and another 27 rooms purpose built guest chalet.	The project is currently in development phase. The Institute is working with consultants to prepare an Outline Business Case (OBC) to determine project viability and bankability.	
<b>OTHER COMMENTS:</b>				
19	<b>Federal Ministry of Information &amp; Culture/National Commission for Museums &amp; Monuments</b>	<u>Development of Recreational Park, Enugu</u> An unsolicited proposal submitted to the National Commission for Museums & Monuments to develop recreational park in Enugu, within the Museum premises.	The Commission Issued an OBC Certificate of Compliance on October 16 <sup>th</sup> , 2017. The Project, being an unsolicited proposal shall go through Swiss Challenge procurement to ensure competition and Transparency	
<b>OTHER COMMENTS:</b> Awaiting MDA				
20	<b>Federal Ministry of Health/UCH, Ibadan</b>	<u>Development of Shopping Mall, University College Hospital (UCH), Ibadan</u> UCH seeks to develop a Shopping Mall via PPP	Sensitization workshop and Inaugural PDT meeting held between the 17 <sup>th</sup> - 19 <sup>th</sup> of October, 2017 at the Hospital premises	
<b>OTHER COMMENTS:</b> Awaiting UCH, Ibadan				
21	<b>Federal Ministry of Education/National Open University Of Nigeria, Abuja.</b>	<u>Development of NOUN Land into a Commercial hub</u> An unsolicited proposal submitted for the development of a parcel of Land measuring 1000m2 within the Campus situated in Jabi, Abuja.	Issued an OBC Certificate of Compliance on the 7 <sup>th</sup> October, 2017  Awaiting commencement of next stage of the process	
<b>OTHER COMMENTS:</b>				






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	<b>MDAs</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
22	<b>Federal Ministry of Health Federal College of Education (Technical) Bichi, Kano State.</b>	<u>Development of hostel facilities and supermarket:</u> FCE Bichi (Technical) seeks guidance to develop hostel accommodation.	The submitted document has been reviewed and the College has been asked to submit additional documents.  The Commission is awaiting FCE Bichi response.	
<b>OTHER COMMENTS:</b>				
23	<b>Federal University, Wukari/Federal Ministry of Education</b>	<u>Development of hostel facilities and accommodation for Staff and Students</u>	The submitted document has been reviewed and the University was advised to prepare an OBC for the project  Awaiting response from Federal University Wukari	
<b>OTHER COMMENTS:</b>				
24	<b>National Commission for Museums and Monuments</b>	<u>Development of Filling Station on Lease of Land at National Museum, Jos.</u> The National Commission for Museums and Monuments seeks to develop part of its land via PPP	The Commission reviewed the OBC and issued an OBC Certificate of Compliance on February 27 <sup>th</sup> , 2018  NCMM was asked to prepare a negotiation position paper and draft Concession Agreement and submit to the Commission	
<b>OTHER COMMENTS:</b>				
25	<b>Federal Ministry of Education</b>	<b>PPPs involving the following:</b> i. Upgrade of the ICT Laboratories/Business Centers in Federal Schools ii. Upgrade of existing libraries iii. Upgrade of vocational schools	The Ministry is in the process of procuring Transaction Advisers (TAs) to prepare Outline Business Cases (OBC) to determine the projects' viability and bankability.	
<b>OTHER COMMENTS:</b>				

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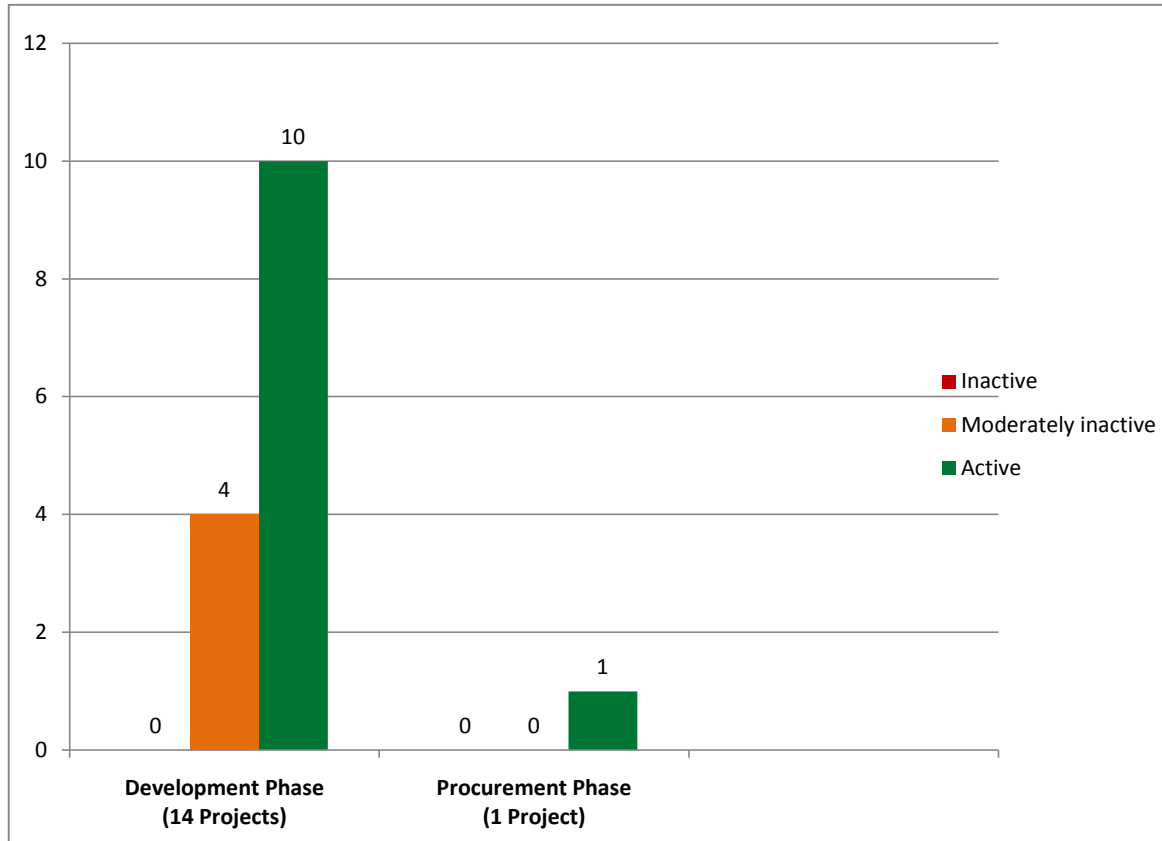
	MDAs / Policy	PROJECTS	STATUS	TRAFFIC LIGHT
26	Ministry of Information and Culture	<p><b>Development of National Council for Arts and Culture's land through PPP:</b> The Council is desirous of developing an edifice on its parcel of Land located at Central Business District, Abuja through PPP that will comprise the following:</p> <ul style="list-style-type: none"> <li>i. Culture and Arts Theatre</li> <li>ii. Office Development for use by NCAC</li> <li>iii. Conference and event exhibition hall; and</li> <li>iv. Shopping Mall</li> </ul>	The Ministry is required to engage a Transaction Adviser (TA) to prepare an Outline Business Case (OBC) to determine the project viability and bankability.	
<b>OTHER COMMENTS:</b>				
27	National Sugar Development Council	<p><u>Operation and Management of Sugarcane Bio-Factory, Zaria</u></p> <p>The Council is proposing PPP procurement in the Management and Operation of the facility to make it more efficient and productive after sinking in so much money with little output.</p>	Project Delivery Team (PDT) has been constituted and inaugurated. Awaiting the submission of OBC.	
<b>OTHER COMMENTS:</b>				
28	Centre for Management Development	Development of CMD Headquarters in Abuja through PPP	Profile of two contractors sent to the Commission by CMD. The Commission reminded through letter of March 27 <sup>th</sup> , 2018 to develop and submit Project Structuring Report.	
<b>OTHER COMMENTS:</b>				

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	MDAs / Policy	PROJECTS	STATUS	TRAFFIC LIGHT
29	<b>Dala Orthopedic Hospital, Kano. Federal Ministry of Health</b>	a) Development of accommodation facilities b) Supply, Installation and Management of CT Scan and MRI c) Supply, Installation and Management of Laboratories equipment	PDT meeting held at the Hospital on August 15th, 2017. Further directive expected from the Ministry.	
<b>OTHER COMMENTS:</b>				
30	<b>Federal Ministry of Youth and Sports</b>	The Ministry is seeking ICRC guidance on the intending relationship between the Ministry and SKY Foundation for Youth, Women and Child Development. The MOU is for cooperation to be realized through the Strategic action plan and comprised a National Exhibition of sports equipment, Workshop/Seminar, Launching of National Sports Endowment Trust Fund, Establishment of Talents and Sports Development Bank, Raffle draw, Sports pageant, Compendium on Past and Present sports heroes, Sports Essay Competition, Establishment of Centre for Research and Empowerment of stars and sports talent etc	The Commission reviewed the submission on February 7th, 2018 and requested for a meeting to discuss the proposed project further.  Awaiting Federal Ministry of Youth and Sports response	
<b>OTHER COMMENTS:</b>				
31	<b>Federal Ministry of Youth and Sports</b>	<u>Development of Multipurpose Facility at National Stadium, Abuja</u> The Federal Ministry of Sports & Youth Development seeks to develop Multipurpose Facility at National Stadium Abuja through PPP	Meeting on a proposal for Long Lease of Part of the Public Parking Lot in the National Stadium, Abuja held at the Federal Ministry of Youth & Sports Development (FMYSO) on March 27th, 2018	
<b>OTHER COMMENTS:</b>				

PROCUREMENT STAGE (1 Project)				
1	Federal Ministry of Information	National Theatre and Culture Centres	Negotiations have concluded with the preferred bidder Topwide/Apeas. Revalidated FBC certificate of compliance issued on 18th April, 2017. Awaiting FEC approval.	





## SPECIAL PROJECTS UNIT (15 Projects)







## Special Projects


**5PROJECTS/ 5PROGRAMMES**

**DEVELOPMENT PHASE (14 Projects)**

MDAs / Policy	PROJECTS	STATUS	TRAFFIC LIGHT	
1	OHCSF and All MDAs	PPP Unit Consultative Forum [3PUCF]	ICRC met with the new Director, Special Duties OHCSF on March 6 <sup>th</sup> , 2018 to brief him on the activities of the quarterly forum meeting and discuss the host for Q1 3PUCF.	
<b>OTHER COMMENTS:</b> The Secretariat is scouting for a host for Q1 2018				
2	OHCSF and All MDAs	PPP Unit Monitoring Team	M&E visit to PPP Unit in Federal Ministry of Education took place on 18th October 2017. Report has been circulated to members	
<b>OTHER COMMENTS:</b>				
3	OHCSF	<u>Federal Civil Service Club</u>  The OHCSF wishes to embark on a brownfield PPP project for the Operations & Maintenance of the abandoned Federal Civil Service club at Mabushi, Abuja	The inauguration of the PDT for the operations & maintenance of Federal Civil Service Club project took place on 27th April 2017. A site visit to the facility was done on Monday 8th May 2017 Project is presently encumbered by litigation.	
<b>OTHER COMMENTS:</b>				
4	NIPOST – CBN	NIPOST – CBN Financial Inclusion PPP	PDT meeting held on 12 <sup>th</sup> October, 2017. The following three (3) PPP Models were proposed; a. Model A: NIPOST as a facilitator of the financial services.	






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			<p>b. Model B: NIPOST as a facilitator and a financial service provider.</p> <p>c. Model C: A Joint Venture (JV) among NIPOST, CBN and the Private Sector. PSC to decide the preferred Model of PPP to be adopted</p>	
<b>OTHER COMMENTS:</b>				
5	<b>Federal Ministry of Budget &amp; National Planning</b>	National Integrated Infrastructure Master Plan [NIIMP]	<p>A 3-Man committee from P3RD and CCD was set up to review what had been done so far and revert back.</p> <p>Letter to WEC pending conclusion of other activities by the office of the TA.</p>	
<b>OTHER COMMENTS:</b> Awaiting more information from DP3RD				
6	<b>Federal Ministry of Budget &amp; National Planning</b>	Integrated Infrastructure Backbone Project	A meeting held in July 2016 in which it was agreed an inter-ministerial committee would be set-up to ensure the buy-in of MDAs	
<b>OTHER COMMENTS:</b>				
7	<b>Governor's Forum</b>	<u>National PPP Network [NPPPN]</u>	Awaiting management steer on next hosting	
<b>OTHER COMMENT:</b> SPU will follow up on activities leading up to the event.				
8	<b>PPP Capacity Building / Training Programme</b>	<u>A basic PPP Capacity Building programme for MDA's</u>	<ul style="list-style-type: none"> <li>• ICRC conducted a one day In-House PPP Capacity Building Programme for New Staff and Corp members along with some staff of the OHCSF on 16th March 2018.</li> <li>• ICRC conducted a one day PPP capacity building programme to the Nigerian Air Force top management on 19th March 2018.</li> <li>• ICRC conducted a one day PPP</li> </ul>	

			<p>sensitization program for staff of Ministry of Mines and Steel Development at Anti-Corruption Academy of Nigeria, Keffi on March 20<sup>th</sup>, 2018</p> <ul style="list-style-type: none"> <li>• A representative of SOURCE Switzerland did a training for GMT members as well as the ICRC and some selected MDA's sponsored by Islamic Development Bank. A reminder letter was written by ICRC to NFF on request for a PPP Capacity Building Programme on 14<sup>th</sup> March 2018</li> </ul> <p>Awaiting response from NFF with a date for the Capacity Building</p>	
<b>OTHER COMMENTS:</b>				
9	<b>PPP Contract Disclosure Web Portal</b>	<p>The Commission in collaboration with the World Bank Office, Washington DC has been working on the PPP contract disclosure framework for pre-contract and post-contract activities. A web portal has been developed by the World Bank for this purpose aimed at promoting transparency, accountability and efficient execution of PPP contracts signed by MDAs on behalf of the Federal Government of Nigeria.</p>	<p>In furtherance to the World Bank Web Portal training of July 19<sup>th</sup> - 21<sup>st</sup>, 2017, the Commission in collaboration with the World Bank organised a strategic engagement and walk-through session of the operational Web Portal to enable previously trained officers who attended the Web Portal training, to gain firsthand experience of the operational Web Portal and be impacted with hands-on knowledge of what it takes to operate the operational Web Portal and feed in the information required from the MDAs and the ICRC going forward. Session was on 15<sup>th</sup> &amp; 16<sup>th</sup> November 2017</p>	



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<b>OTHER COMMENTS:</b>				
10	<b>Federal Ministry of Finance</b>	Development, deployment and management of Automated Customs Gateway Portal for Import Duty Exemption Certificate (IDEC) and Imported Vehicle identification Number Registration (VREG)	The Commission is reviewing the project OBC. The Commission will revert back to the Ministry with necessary guidance.	
<b>OTHER COMMENTS:</b>				
11	<b>Defence Industries Corporation of Nigeria (DICON)</b>	<u>Establishment of a Military Clothing Factory in Kaduna Nigeria.</u> Public Private Partnership between Defence Industries Corporation of Nigeria (DICON) and Sur International Investment Co. Limited Turkey on the establishment of a Military Clothing Factory in Kaduna Nigeria.	The Commission reviewed OBC sent by DICON on the establishment of a Military Clothing Factory in Kaduna, Nigeria. Observations were highlighted and comments were sent back to DICON for a more detailed OBC in line with ICRC guidelines.	
<b>OTHER COMMENTS:</b> Awaiting an updated OBC from DICON				
12	<b>Annual Report</b>	<u>ICRC Annual report</u>	SPU collated report for P3RD and sent it to Research & Development Department for their necessary action.	
<b>OTHER COMMENTS:</b>				
13	<b>Federal Radio Corporation of Nigeria</b>	<u>Federal Radio Corporation of Nigeria Properties</u>	The Commission has written to FRCN advising them to set up a Project Delivery Team for FRCN Properties	
<b>OTHER COMMENTS:</b>				
14	<b>Federal Ministry of Justice</b>	<u>Criminal Justice Management Information System (CJMIS)</u> The Federal Ministry of Justice (FMOJ) has received an Unsolicited Proposal from ECR Technology Services Limited (ECR) seeking to utilize the application of a Criminal Justice Management Information System (CJMIS) that will	The Commission has advised the Ministry through a letter on March 27 <sup>th</sup> , 2018 to commence a 2-Stage competitive bidding in accordance to ICRC guidelines.	

		enable the achievement of an economically viable way of implementing the Criminal Justice Act (2015).		
<b>OTHER COMMENTS:</b>				
<b>PROCUREMENT PHASE (1 Project)</b>				
	<b>MDAs / Policy</b>	<b>PROJECTS</b>	<b>STATUS</b>	<b>TRAFFIC LIGHT</b>
1	<b>University of Port Harcourt Teaching Hospital (UPTH)</b>	Construction of Staff Housing Estate, Shopping complex and New House Officers Quarters	Awaiting submission of Full Business Case by UPTH after a PDT meeting which took place on 24 <sup>th</sup> October, 2017	

**SUMMARY OF ALL OUTLINE BUSINESS CASE AND FULL BUSINESS CASE  
COMPLAINEE CERTIFICATES GRANTED BY INFRASTRUCTURE CONCESSION REGULATORY COMMISSION  
(ICRC)**

<b>OUTLINE BUSINESS CASES</b>			
<b>S/N</b>	<b>MDA</b>	<b>PPP Project</b>	<b>Date</b>
1	Federal Ministry of Power, Works & Housing (FMoPW&H)	2nd Niger Bridge	12 <sup>th</sup> Feb 2013
2	Federal Ministry of Power, Works & Housing (FMoPW&H)	Lagos-Ibadan Dual Carriageway	14 <sup>th</sup> Apr 2014
3	Federal Ministry of Water Resources (FMoWR)	Concession of the irrigation components of the Gurara 1 dam	24 <sup>th</sup> Oct 2014
4	Federal Ministry of Transportation (FMoT)	Ibom Deep Sea Port	8 <sup>th</sup> Oct 2014
5	Federal Ministry of Transportation (FMoT)	Dagbolu ICD	17 <sup>th</sup> Nov 2014
6	Federal Ministry of Information and Culture (FMoI&C)	Concession/ development of the Fallow Land in the National Theatre	10 <sup>th</sup> Mar 2015
7	Federal Ministry of Interior (Police Affairs)	Setting up an electronic based national crime and criminal tracking system for the Nigeria Police through PPP	22 <sup>nd</sup> May 2015
8	Federal Ministry of Defence (FMoD)	SOM for UN CoE by Min of Defense	7 <sup>th</sup> July 2015
9	Federal Ministry of Transportation (FMoT)	The Development of Deep Sea Port in Badagry	29 <sup>th</sup> Dec 2015
10	Federal Ministry of Power, Works & Housing (FMoPW&H)	Ikere – Gorge Unsolicited PPP 6MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
11	Federal Ministry of Power, Works & Housing (FMoPW&H)	Omi –Kampe solicited PPP 2MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
12	Federal Ministry of Power, Works & Housing (FMoPW&H)	Challawa solicited PPP 10MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
13	Federal Ministry of Power, Works & Housing (FMoPW&H)	Bakalori solicited PPP 3.2MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
14	Federal Ministry of Power, Works & Housing (FMoPW&H)	Jibiya solicited PPP 4MW Hydroelectric Power Project	11 <sup>th</sup> May 2016

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15	Federal Ministry of Power, Works & Housing (FMoPW&H)	Tiga solicited PPP 10MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
16	Federal Ministry of Power, Works & Housing (FMoPW&H)	Zobe solicited PPP 300MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
17	Federal Ministry of Power, Works & Housing (FMoPW&H)	Doma solicited PPP 10MW Hydroelectric Power Project	11 <sup>th</sup> May 2016
18	Federal Ministry of Power, Works & Housing (FMoPW&H)	Concessioning of Murtala Muhammed Airport (MMA) Apakun road	18 <sup>th</sup> Aug 2016
19	Federal Ministry of Water Resources (FMoWR)	Concession of the 30MWH Power components of the Gurara 1 Dam	25 <sup>th</sup> Oct 2016
20	Federal Ministry of Industry, Trade and Investments/Tafawa Balewa Square Management Board	Development of National Trade and International Business Center	25 <sup>th</sup> Oct 2016
21	Federal Ministry of Transportation (FMoT)	Kiri-Kiri Lighter Terminal I & II Project	28 <sup>th</sup> Oct 2016
22	Federal Ministry of Interior (FMoI)	National Public Security Communication System	31 <sup>st</sup> Oct 2016
23	Federal Ministry of Transportation (FMoT)/ National Inland Waterways Authority (NIWA)	Onitsha River port	31 <sup>st</sup> Oct 2016.
24	Federal Ministry of Interior (FMoI)/ Nigerian Prison Service (NPS)	Expansion & operation of Nigerian Prison Service Shoe factory in Aba	30 <sup>th</sup> Dec 2016
25	Federal Ministry of Industry Trade and Investment/ National Automotive Design and Development Council (NADDC)	Development of a World Class Training Centre of Excellence	10 <sup>th</sup> Jan 2017
26	Federal Ministry of Transportation (FMoT)	Ibom Deep Sea Port ( <b>Certificate Revalidation</b> )	14 <sup>th</sup> Feb 2017
27	Federal Ministry of Interior	Production of ECOWAS Biometric Identity Cards	15 <sup>th</sup> Feb 2017
28	Federal Ministry of Interior (FmoI)	Production of Emergency Passports	1 <sup>st</sup> March 2017
29	Federal Ministry of Power, Works & Housing (FmoPW&H)	Oyan Dam 9MW Hydropower Plant (Ogun State)	8 <sup>th</sup> March 2017
30	Federal Ministry of Health (FmoH)	Warehouse in a Box Project (Abuja and Lagos)	10 <sup>th</sup> March 2017
31	Federal Ministry of Water Resources (FmoWR)	Owena Small hydropower Scheme. Ondo State	10 <sup>th</sup> March 2017

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<b>32</b>	Federal Ministry of Transportation, Nigerian Railway Corporation (NRC)	Narrow Gauge Railway Concession (Eastern & Western Railway) – <b>Issued with the conditions below to be treated at FBC phase:</b>	Conditional* 4 <sup>th</sup> April 2017
	<ul style="list-style-type: none"> <li>a) Environmental and social impact analysis.</li> <li>b) Encroachments on many segments of the tracks by squatters etc and a decision on who is to bear responsibility for removing all such encumbrances.</li> <li>c) Updating the data/ information contained in the harmonized OBC, which is mostly 2012 assumptions/ prices and this cannot assure meaningful investment decisions.</li> <li>d) A holistic inspection / study of the rail network to determine the level of investment required.</li> <li>e) How to treat labour issues, which is usually a huge concern in any brownfield concession.</li> <li>f) The level of government support, if any: All over the world. Rail PPPs invariably require significant government support for it to succeed.</li> </ul>		
<b>33</b>	Federal Ministry of Petroleum Resources	Consultancy Services for the Nigerian International Oil & Gas Summit	10 <sup>th</sup> April 2017
<b>34</b>	Federal Ministry of Interior (FMoI)/ Nigerian Immigration Service	Implementation of an intelligent immigration and boarder management system	8 <sup>th</sup> May 2017
<b>35</b>	Federal Ministry of Petroleum Resources/ Nigerian National Petroleum Corporation (NNPC)	Proposed 40" x 614Km Ajaokuta-Kaduna-Kano (AKK) Gas pipeline and Stations	10 <sup>th</sup> July 2017
<b>36</b>	Federal Ministry of Defence	Naval Dockyard	14 <sup>th</sup> July 2017
<b>37</b>	Federal Ministry of Agriculture and Rural Development (FMARD)	Concession and Leasing of Grain Storage Facilities (24 silos across the country)	11 <sup>th</sup> August 2017
<b>38</b>	Federal Ministry of Power, Works & Housing (Housing)	Marina Quayside Strip Project	16 <sup>th</sup> August 2017
<b>39</b>	Federal Ministry of Power, Works & Housing (FMoPW&H)	Transformer Repair Services	21 <sup>st</sup> August 2017
<b>40</b>	Federal Ministry of Power, Works & Housing (FMoPW&H)	Lower Usuna Dam	17 <sup>th</sup> September 2017
<b>41</b>	National Open University, Abuja	Development Of Commercial Hub	30 <sup>th</sup> September 2017
<b>42</b>	National Commission For Museums and Monuments	The Lease Of Land At The National Museum Enugu	16 <sup>th</sup> October 2017
<b>43</b>	Federal Ministry of Transport/ Nigerian Shippers Council	The Development of Inland Container Depot (ICD) in Dagbolu, Osun State ( <b>Certificate Revalidation</b> )	8 <sup>th</sup> November 2017
<b>44</b>	Federal Ministry of Transport/ Nigerian Shippers Council	The Development of Inland Container Depot (ICD) in Onitsha ICD, Anambra State	8 <sup>th</sup> November 2017

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45	Federal Ministry of Transport/ Nigerian Shippers Council	The Development of Inland Container Depot (ICD) in Lolo ICD, Kebbi State	8 <sup>th</sup> November 2017
46	Federal Ministry of Defence	Rehabilitation of Defence Jetty at Marina, Lagos	8 <sup>th</sup> November 2017
47	Federal Ministry of Interior (FMoI)/ Nigerian Immigration Service (NIS)	Establishment of Nigerian passport application support centers in the US, Canada, UK, China etc	11 <sup>th</sup> Jan 2018
48	Federal Ministry of Water Resources	Development of 420MW River Mada Medium hydropower plant in Nasarawa State	23 <sup>rd</sup> Feb 2018
49	National Commission for Museums and Monuments	Development of Filling Station on Lease of Land at National Museum, Jos.	27 <sup>th</sup> Feb 2018
50	Federal Ministry of Power, Works & Housing (FMPW&H)	Development Of Abuja-Ibadan Expressway Project (Unsolicited proposal by TIB)	14 <sup>th</sup> March, 2018

**FULL BUSINESS CASES**

<b>FULL BUSINESS CASES</b>			
1	Federal Ministry of Transportation (FMoT)	Onne Port IPP 144MW	26 <sup>th</sup> Sept 2012
2	Federal Ministry of Transportation (FMoT)	Lagos Port IPP 36MW	24 <sup>th</sup> April 2013
3	Federal Ministry of Transportation (FMoT)	Development of Phase 4B Port Facilities at Onne Oil and Gas Free-Zone	17 <sup>th</sup> May 2013
4	Federal Ministry of Transportation (FMoT)	Proposed Industrial Port Complex development Modandola	26 <sup>th</sup> Aug 2013
5	Federal Ministry of Transportation (FMoT)	Construction of Berth 21 at Greenview Terminal Apapa	28 <sup>th</sup> Mar 2014
6	Debt Management Office (DMO)	DMO Twin Tower Building Project	23 <sup>rd</sup> Feb 2015
7	Federal Ministry of Power, Works & Housing (FMoPW&H)	Lagos-Ibadan Dual Carriageway	25 <sup>th</sup> Jun 2015
8	Federal Ministry of Information & Culture (FMoI&C)	Concession/ Development of the Fallow Land in the National Theatre	10 <sup>th</sup> Mar 2016.
9	Federal Ministry of Interior (FMoI)/ Nigerian Police Service (NPS)	Provision of Contingent-Owned-Equipment (COE) for the Nigerian formed Police Unit in Peace Support Operations	30 <sup>th</sup> Dec 2016.

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10	Federal Ministry of Petroleum Resources	Consultancy Services for the Nigerian International Oil & Gas Summit	10 <sup>th</sup> April 2017
11	Federal Ministry of Information & Culture (FMoI&C)	Concession/ Development of the Fallow Land in the National Theatre ( <b>Certificate Revalidation</b> )	18 <sup>th</sup> April 2017
12	Federal Ministry of Interior (Nigerian Police)	Revalidation of OBC/FBC - Nigerian Police Force COE	20 <sup>th</sup> July 2017
13	Federal Ministry of Power, Works & Housing (Power)	Solar Power Generation Facilities at Power House, Maitama	27 <sup>th</sup> Feb 2018
14	Federal Ministry of Agriculture and Rural Development	Federal Coastal Fishery Terminal, Ebughu, Akwa Ibom State	28 <sup>th</sup> Feb 2018
15	Federal Ministry of Agriculture and Rural Development	Federal Coastal Fishery Terminal, Borokiri, Rivers State	28 <sup>th</sup> Feb 2018

**P3RC CORE ACTIVITIES/PROGRAMMES ALIGNED TO ICRC OBJECTIVES AND KPIS**

ICRC Objectives & KPIS	Date	Activity/Event	Challenges	Interventions
Consolidate Legal, Regulatory and Institutional framework, and clarify/finalize systems, procedures, and operating guidelines for PPP in Nigeria.				
Build Human and Resource Capacity and skills for carrying out PPPs.				
Provide adequate working environment, tools and financial resources at the ICRC.				
Establish/Consolidate adequate interfaces with key stakeholders and build conducive relationships.				
Promote the availability of Long-term Finance for Infrastructure				
Establish and effective PPP Project Pipeline and develop a robust PPP market				