



ICRC Bulletin

FIRST QUARTER 2022



**NATIONAL DEVELOPMENT PLAN ~ THE KEY TO NIGERIA'S
ECONOMIC, TECHNOLOGICAL ADVANCEMENT**

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EDITOR – IN – CHIEF’S DESK



Dear Reader,

The ICRC Bulletin Editorial Team is pleased to present the 1st edition for the year 2022. The theme for this quarter’s edition is “National Development Plan (NDP) - The Key to Nigeria’s Economic, Technological Advancement”.

Our feature story was written by Mr. Ifeanyi Nwoko, Media & Publicity Unit of the ICRC. The article, which has same title as the theme notes that the NDP 2021 – 2025 is a medium-term blueprint designed to unlock the country’s potentials in all sectors of the economy for a sustainable, holistic and inclusive national development. A delve into other details of the document indicate that attaining the feat will require huge investment by Government on the one hand, and the private sector on the other hand. The private sector engagement will be done through

PPPs among other methods.

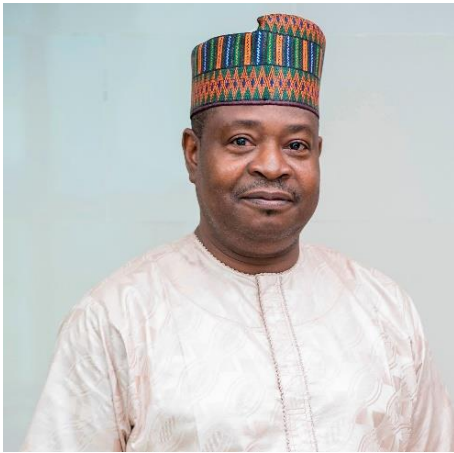
The second feature story was written by the immediate past DG of ICRC, late Engr. Chidi Izuwah titled “Unlocking the Potentials in the Housing Market Through Public Private Partnerships (PPP) Investment Model”. The article draws attention to the fact that despite efforts by different tiers of Governments in Nigeria to address the housing deficit, there are still huge short-falls in the housing sector making it expedient for government to adopt a more pragmatic approach to solving the problem. It goes on to encourage that one viable option for the provision of adequate housing for every household is the adoption and utilisation of Public Private Partnership (PPP) model.

Our knowledge management article is on “Balancing the PPP Equation” by Deblina Saha. It states that clear policy + consistent processes + robust institutional framework + strong political will + adequate project preparation + proper risk allocation + competitive tendering + monitoring = PPP projects.

Our health and wellness section is on how Vitamin D can lower the risk of COVID-19. It notes that the Vitamin D nutrient is especially important for boosting the immune system health because it has both anti-inflammatory and immunoregulatory properties which are crucial for the activation of immune system defenses.

We do hope you enjoy reading this edition.

Manji Yarling



AG. DG's STATEMENT

Over the years, the ICRC has remained committed in boosting its capacity for growth and supporting its socioeconomic recovery plans through infrastructure projects that can impact the lives of many Nigerians.

2022 is set to be another exciting year for the Commission. We look forward to working with Ministries, Departments and Agencies (MDAs), the private sector and other stakeholders to deliver this mandate.

For the year under review, ICRC has set the following priorities, among other ones: (1) assist agencies that are pursuing PPPs to achieve the milestones they have targeted for 2022; (2) pursue reforms and process improvements including the passage of the PPP Regulatory Commission Bill 2022, which reflects practical wholesome amendment of the present ICRC Act currently before the National Assembly; (3) fill gaps in capacities of agencies pursuing PPP projects and as much as possible, begin building a crop of PPP professionals; (4) roll out knowledge products to support capacity building; and (5) work together with the Federal Ministry of Finance, Budget and National Planning to establish a system of reporting of government fiscal exposure in PPP projects.

On a sad note, the Commission mourns the passing of its pioneer Governing Board Chairman, His Excellency, Chief Dr. Ernest Shonekan GCFR, CBE who died on Tuesday, January 11, 2022. On account of his inspiring leadership and guidance, he laid the foundation that has placed the Commission as the preeminent infrastructure regulatory agency in Nigeria. He will be greatly missed.

Within the period under review, Outline Business Case (OBC) Compliance Certificates were issued for the following Projects:

- Federal Ministry of Transportation and Nigeria Shippers Council (NSC) for the Concession of Tincan Island Truck Transit Park in Lagos State,
- Federal Capital Territory (FCT) for the On-street Park-as-you-pay in the FCT,
- National Commission for Museums and Monuments for development of Filling Station on lease of land at National Museum, Jos,
- Nigeria Police Force for the Redevelopment of police property in Guzape into Hotel Conference Centre and residential area.

The Commission also revalidated the OBC for the development of the Senior Police Officers' quarter in Ikeja, Lagos and issued Full Business Case (FBC) compliance certificate to the Nigeria Police for the Redevelopment of the Police DIG Quarters in Maitama, Abuja.

I will also like to use this platform to announce that in this quarter, the Nigeria Institute for Infrastructure and Public Private Partnership (NII3P) rolled out its training schedule for its 2022 programmes. The training schedule captures Basic PPP trainings, Intermediate PPP trainings, Advanced PPP trainings, PPP Short Courses & World Bank APMG Certified PPP Practitioner (CP3P) course (covering the three stages of Foundation, Preparation, & Execution).

I want to thank both the internal and external stakeholders of the Commission for their continued commitment and sustained efforts toward the achievement of the goals of the Commission. Every one of us has an important role to play in the work ahead and I am confident that together we will achieve great things.

God bless the Federal Republic of Nigeria. God bless the ICRC.

J. A. M. Ohiani

Acting Director General/CEO

FEATURE STORY

By Ifeanyi Nwoko

Media & Publicity Unit, ICRC

NATIONAL DEVELOPMENT PLAN AS KEY TO NIGERIA'S ECONOMIC, TECHNOLOGICAL ADVANCEMENT

... 10GW power, 21m Jobs, \$5bn FDIs, \$53bn Foreign reserves all by 2025



Figure 1 Source: Google images

It is projected that by the year 2025, about 35 million Nigerians would have been lifted out of poverty with 21 million full time jobs created to bridge the rising employment deficit.

This forms part of the core of the newly launched National Development Plan (NDP) 2021 - 2025, a plan that succeeds the Economic Recovery and Growth Plan (ERGP) 2017 – 2020 and also leverages on the successes of the Vision 20: 2020.

The National Development Plan (NDP), 2021 – 2025 is a medium-term blueprint designed to unlock the country's potentials in all sectors of the economy for a sustainable, holistic and inclusive national development.

It is developed by the different facet of the Private Sector, Sub-national Government, Civil Society Organization (CSO) and facilitated by the Federal Government of Nigeria for inclusiveness, participation and citizen engagement to ensure no one is left behind.

The NDP according to President Muhammadu Buhari, will set the stage for lifting 100 million Nigerians out of poverty – a vow which the administration made after taking over leadership in 2014.

Buhari pointed out that the vision of the development plan was consistent with the pursuit of socio-economic transformation of Nigeria as contained in the Nigeria Agenda 2050 and also drawing lessons from the ERGP.

Consequently, the plan which heralds a simultaneous approach to intervening in the multi-faceted nature of sustainable development, will be guided by four strategic objectives: establishing a strong foundation for a concentric diversified economy; investment in critical physical, financial, science

and innovation infrastructure; building a solid framework and enhance capacities to strengthen security and ensure good governance; and enabling a vibrant, educated and healthy populace.

“During the Plan period, government will focus on sectors with great potentials to generate jobs for our people and with multiplier effects on other sectors.

“We will continue to invest in critical infrastructure such as Power and alternative energy, Rail, Roads, and Housing and ensure macroeconomic stability, enhance business and investment environment, and improve the living conditions of Nigerians.

“By 2025, the effective implementation of the Plan is expected to achieve average economic growth of 4.6 percent.

“Cumulatively it would have lifted 35 million people out of poverty and created 21 million full-time jobs. It would have also raised revenue to GDP ratio to 15 percent as well as improve health and education of the population,” Buhari said.

By and large, the plan hopes to establish a strong foundation for a diversified economy; invest in critical physical, financial, digital, and innovation infrastructure; strengthen security and ensure good governance for a vibrant, educated, and healthy population as well as investing in the social infrastructure and services required to alleviate poverty.



Figure 2: Source: Google images

A delve into other details of the document indicate that attaining the feat will require huge investment by both the Federal, State and Local Governments on the one hand, and the private sector on the other hand.

A total of N348.1 trillion investment commitment has been proposed - while the government at the three tiers will be contributing N49.7 trillion, the private sector will be expected to carter to the balance of N298.3 trillion.

To meet up the financial requirement on the part of the government, especially in view of the dwindling economy, the need for broadening tax base and enhancing capacity of the private sector have been identified.

In building the capacity of private operators, the government is set to employ mechanisms including deliberate policy engagements and incentives as well as funding vehicles such as growth funds and public-private partnerships (PPP) overseen by the Infrastructure Concession Regulatory Commission (ICRC).

According to the plan, the budgets of the federal government going forward will ensure a capital expenditure of at least 30 per cent, reduce cost of production in the oil sector while growing investments and value addition in the Agriculture and tourism sectors.

The plan stipulates an investment of N114.24 billion to grow the culture, creativity, hospitality and tourism industry (CCHT).

“With one of the world’s largest movie-producing industries, and a dominant player in the global music industry, Nigeria’s creative sector holds tremendous opportunities, especially for the country’s youth.

“However, to tap into these opportunities, the CCHT sector must overcome low financing and copyright infringement.

“To reverse this, Nigeria will focus on improving technical and financial support for CCHT businesses, increase institutional capacity, and introduce policies to safeguard and encourage innovation,” the NDP said.

The power sector is not left out as projections as contained in the plan, show that the power sector will generate as much as 7 Gigawatts of electricity by 2023 and 10 Gigawatts by 2025.

To achieve these and make it effective, the government in its plan, targets the completion of certain projects including the Abuja Transmission Ring Scheme, Nigeria Electricity Transmission Access Project, WAPP North Core Transmission Project, Northern Corridor Transmission and several renewable energy projects.

Milestone investments are also expected in generating power using Solar, Wind, Small hydro-power and Biomass.

Expectedly, with all the aforementioned investments and its expected resultant growth, by 2025, government revenue would have grown to N25 trillion per annum.

It is also projected that foreign reserves by 2025 will also hit \$53.6 billion from \$36.6 billion in 2021 with Foreign Direct Investment growing to \$5 billion.

Invariably, the plan seeks to create jobs, drastically reduce poverty, foster investments, technology advancements and ease doing business; boost power generation and distribution, access to affordable healthcare and education as well as improve transportation infrastructure; encourage industrial revolution, improve access to safe drinking water, advance gender parity, among others.

In view of the importance of security to any development move, the NDP is not devoid of plans to boost security as investments will be made to advance drone technology, artificial intelligence and other military researches.

Within the period, over N2.8 trillion will be invested in security while implementing that National Security Policy which is part of the NDP 2021 – 2025.



Figure 3:Source: Google images

In all of these however, the need for fiscal discipline, drastic reduction of inefficiencies, measures to reduce inflation of contracts and high cost of projects and privatisation of some public enterprises that can be self-financing will be imperative.

With required private financing reaching over N200 trillion, and Public Private Partnerships (PPPs) as well as Concessions key to mobilizing private funding, the need for probity takes centre stage with the Special Concession Account (SCA) initiated by the ICRC coming to mind.

The SCA, which is a brain child of the ICRC was employed to ensure probity in all government concessions.

Enacted in 2020, domiciled in the Central Bank of Nigeria (CBN), under the Treasury Single Account (TSA), the SCA serves as the account to which all monies accruable to the Federal Government through PPP contracts are remitted.

Just like the treasury single account set up by the Federal Government to accrue all revenue of the government, the SCA is the TSA set up to collate all revenues accruing from PPPs

Few months after the setting up of the SCA, that account as at January 2021, already accrued N2.4 billion in revenue – this stands a testament that the push by the ICRC backed by the Federal Government, was already bearing fruits.

Also as part of the reasons for which it was set up, it can solve the problem of lack of dedicated funding to develop, promote and implement PPP projects.

Experts say that if the desired probity is attained using the Special Concession Account, private sector financed infrastructure development will become commonplace as investors' confidence will be advanced.

If implemented to the latter, the NDP has the potentials of ridding Nigeria of all the shackles that have held back its development – the plan will become the wing with which the nation can soar and take its rightful place among the comity of nations.

Reference: https://nationalplanning.gov.ng/wp-content/uploads/2021/12/NDP-2021-2025_AA_FINAL_PRINTING.pdf

UNLOCKING THE POTENTIALS IN THE HOUSING MARKET THROUGH PUBLIC PRIVATE PARTNERSHIPS (PPP) INVESTMENT MODEL (PART 1)

by

Late Engr. Chidi K. C. Izuwah*

Introduction

Nigeria is in great need of efficient public infrastructure and services as its infrastructure gap is adversely impacting the full potential of its economic growth and development. Several studies have indicated that the total amount of funds required by the Government to provide quality infrastructure in Nigeria over the next six years is in excess of US\$100 billion. However, considering the limited resources at the disposal of the Federal Government, there is need to leverage viable alternative sources of funding infrastructure provisions in the economy to achieve the objectives of the National infrastructure development as clearly articulated in the Economic Recovery and Growth Plan (ERGP).



Figure 4 Source: Google Images

Housing constitutes one of the most essential needs of man, and like food, its importance cannot be overemphasized. Early men took shelter in caves before they learnt how to build shelters to protect themselves from the weather, animals and get some sort of privacy. These shelters are what have evolved through time to become, at first, houses made of sun-dried bricks to mud houses, and eventually the masterpieces we have today. Housing is a basic right for citizens as stated in several International Declarations such as the Istanbul Declaration of June 1996, the Millennium Development Goals (February 2002), and the World Summit on Sustainable Development (July-August, 2002). Housing has assumed the dimension of an indicator of personal socio-economic standing in society, and a core determinant of standard of living and access to economic opportunities globally.

Housing deficit is not peculiar to Nigeria alone. It is a global problem differing only in extent. There are two markets for housing in Nigeria, the private sector, driven by economic indices and the public sector driven by Government interventions aimed at providing mass housing for the low and middle classes who cannot afford houses on their own? The Federal Government has over time created Ministries, Departments and Agencies such as the Federal Housing Authority, the Ministry of Works and Housing, and the Federal Mortgage Bank of Nigeria (FMBN) all with the responsibility of providing interventions on affordable housing. These interventions include: building of mass housing units; providing mortgage loans to people through the FMBN; among others.

In addition, the State governments have equally provided interventions in their states for affordable housing. A laudable intervention is the Lagos Homes Ownership Mortgage Scheme, which goes

beyond equity payment and the spread of the balance over a period of years to also consider those who cannot afford the equity payment, and for this they introduced the 'rent and own' policy which allows an applicant to pay rent on a house which counts towards payment for the house. It also allocates by matching the housing needs with the demographics of the applicants where a bachelor will not be allocated a three- bedroom house over a family with kids.

However, despite efforts by Government to address the housing deficit, there are still huge short-falls in the housing sector as housing delivery strategies have failed to make significant impact on the housing needs of the low-income people in Nigeria. Recent studies have shown a housing deficit of about 17 million with additional 2 million units required every year. Obviously, there are several reasons for insufficiency of housing in Nigeria. Beside the high poverty rate, massive urbanization and regulatory bottlenecks affecting acquisition and building approvals, the main reason for insufficiency of housing in Nigeria, is the population explosion over the years, which has led to huge demand for housing to accommodate growing families in both formal and informal sectors.

It has been estimated that the Nigerian population is growing at a rapid pace of 2.6 per cent. Indeed, in 2009, the United Nations estimated that Nigeria had a population of 158 million people, but 10 years down the line (2019), there is an additional increase of 43 million people, making an estimated population of 201 million. It has been estimated by the UN that Nigeria with current exploding population will account for about 26.7 per cent of world population growth between now and 2050 with profound implication for people with housing needs.



Figure 5 Source: Google Images

Furthermore, Nigeria's housing deficit is projected at 17 million units. Due to rapid urbanization, mass housing units in the urban areas are being constructed, but the houses being built and directed at low-income earners, remain very costly. This has been attributed to high cost of building materials making the houses unaffordable.

Public Private Partnership (PPP) Housing Imperative

In view of the huge housing deficit in the country, it has become expedient to adopt a more pragmatic approach. It is obvious that Government alone cannot provide all the housing needs of the people that is affordable, qualitative, available and sustainable. Consequently, one viable option for the provision of adequate housing for every household is the adoption and utilisation of Public Private Partnership (PPP) model. PPPs are a veritable vehicle for the development of the Nation's infrastructure. The involvement of the private sector in the development and financing of public facilities and services has increased substantially over the past decade.

PPP as an alternative procurement method has been successfully utilised by most developed countries of the world to solve their infrastructure problems including housing. In Africa today, lesson abound in countries like South Africa, Kenya, among others, who not only embraced PPP as a viable alternative means of financing their infrastructure needs but have strategically incorporated this model into their National economic blueprint. PPPs are aimed at promoting a contractual relationship between public sector as a grantor and private sector as an asset creator and service provider which may take different forms such as finance, build, renovate, construct, operate, maintain, and/or manage a facility or system.

While the public sector usually retains ownership of the facility or system, the private party may be given responsibility for major elements of the facility. Nigeria's policy on PPPs is aimed at putting in place a robust legal, regulatory and institutional framework that enables the private sector to play a key role in the provision of infrastructure, whilst Ministries, Departments & Agencies (MDA) focus on planning, structuring and monitoring the projects. Indeed, in Nigeria, the private sector plays a major role in the provision of housing through turnkey model and sites and services model. The Scheme involves the provision of serviced land for housing and commercial development with the provision of infrastructure such as roads, drainages, water supply, electricity and other urban services.

The underpinning idea in PPP housing is that the Government should act as an enabler, by providing an environment for the private sector to participate in the actual provision and management of housing and social infrastructure. The primary objective of the enabling approach is to improve the efficiency and effectiveness in the housing sector by allowing the public sector to concentrate on providing the legal, regulatory and funding framework and support that will guarantee effective participation of private sector organisations in actual construction and management of housing units and associated services. This

approach is meant to address the housing needs in both formal and informal sectors, as it was obvious that previous efforts were focused on the formal sector whereas the critical need is in the informal sector.

Social Housing or Public Rental Housing

The introduction of social housing or public rental housing by Governments across the globe as part of housing delivery strategies is an important mechanism that will provide solution to housing shortages. Social housing or Public rental housing means affordable housing that will provide accommodation that is affordable to people on low-incomes. Globally, this policy has provided the foundation and opportunity for intense participation of the private sector to partner with Government on PPP housing projects because it creates an avenue for more business and job opportunities.

To achieve this objective, Government will need to provide incentives both to the public and private sector by:

giving tax breaks or holidays, reducing Government charges on building permits and other ancillary charges;

empowering the newly created Government Efficiency Unit in the Federal Ministry of Finance to help in negotiating discounted prices for building materials to be used for building; and introducing different home ownership schemes such as:

Help to buy

Rent to buy

Shared ownership

HOLD – Home Ownership for People with Long-Term Disabilities

Discounted sales

Self-build schemes

These schemes provide mixed equity contribution that will be an area of interest to financial and mortgage institutions for the consideration of long-term mortgage investment opportunities. The success of PPP housing projects also depends on the country's economic, political, public acceptability and cultural circumstances. For example, it is a cultural practice in Nigeria to pass on a house to family members as inheritance rather than transfer it back to Government, especially if the tenure of ownership (lease) is for 25 or 30 years. Most Nigerians will not be interested in such PPP housing arrangements.

Ref:

[https://www.cbn.gov.ng/out/2020/rsd/efr%20vol%2057%20no%204%20december%202019%20unlocking%20the%20potentials%20in%20the%20housingmarket%20through%20public%20privatepartnerships%20\(ppp\)%20investment%20model.pdf](https://www.cbn.gov.ng/out/2020/rsd/efr%20vol%2057%20no%204%20december%202019%20unlocking%20the%20potentials%20in%20the%20housingmarket%20through%20public%20privatepartnerships%20(ppp)%20investment%20model.pdf)

KNOWLEDGE MANAGEMENT BALANCING THE PPP EQUATION

DEBLINA SAHA

MARCH 23, 2022

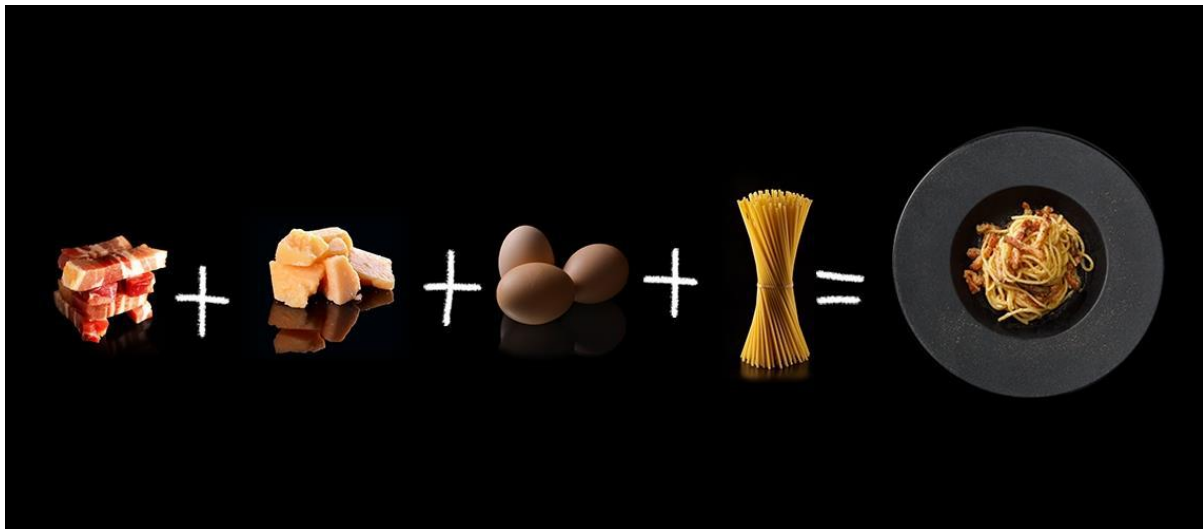


Image: Pablo Alfaro

Successful PPPs can be expressed in an equation

At a young age we are introduced to the concept of “equations” – first in math class and then in chemistry. And, slowly, without us realizing it, the concept of equations becomes something we apply constantly to our day-to-day life. Cooking, for example, is a chemical equation after all. Just like two atoms of hydrogen and one atom of oxygen gives you water ($2H_2 + O_2 = 2H_2O$),

thick-cut pancetta/bacon + eggs + pecorino/parmigiano cheese + salt and heavy pepper + spaghetti = pasta carbonara.

So, can we not extend the equation concept to PPP projects?

Clear policy + consistent processes + robust institutional framework + strong political will + adequate project preparation + proper risk allocation + competitive tendering + monitoring = PPP projects.

Here’s a closer look at the parts of the equation:

At the enabling environment level: A conducive enabling environment replete with a clear, consistent, and sound policy, legal, and regulatory framework is a key ingredient for the long-standing success of PPP projects in a country. Add to this well-defined infrastructure planning processes with a public financial management approach and clearly defined institutional roles and responsibilities—with adequate capacity within the public sector to prepare and structure projects—the chances of a successful PPP program are even higher. Strong political will is to a successful PPP project what the spaghetti is to pasta carbonara. Without it you may cook up something, but it is surely not a successful PPP project.

A leaf out of some recipe books

A World Bank study on the relative proportion of investment commitments made by the public, state-owned enterprises, and private sector to infrastructure projects found that,

while the share of public sector investments in infrastructure (83%) was disproportionately higher than the private sector (17%), there were 10 countries where private sector investments exceeded public sector investments. A closer look at these countries revealed that most have been pursuing a policy shift and institutional reforms aimed towards promoting PPPs.

The Philippines has consistently attracted multibillion-dollar private investments in infrastructure projects every year, ever since the 1990s. The government enacted the BOT Law and associated regulations in 1990 with the Government Procurement Reform Act coming in 2003. These initiatives contributed to the financial closures of more than 70 projects receiving private investment between 1987 and 2003. As well as establishing a PPP regulatory framework, the government also established two PPP units—the PPP Center in 2010 and the PPP Governing Board in 2013. These efforts, along with the current national strategy to utilize PPPs as a means to accelerate annual infrastructure investment to five percent of GDP from 2016 onwards, has resulted in a constant flow of successful PPPs. A total of 189 projects receiving private investment, worth \$70.6 billion, reached financial closure between 1990 and 2017.

In addition to this high-level attention, it is important that public authorities spend adequate time and resources in project preparation through robust PPP viability assessments and feasibility studies. This likely includes hiring quality transaction advisors with international experience. Proper risk allocation to the party best suited to manage and mitigate the risk is another crucial aspect of ensuring success. While it might be tempting for public agencies to push all the risk down the private sector's throat, this strategy may backfire and leave the PPP project in a regurgitated mess. Open, competitive, and transparent tendering is essential for deriving the best value for money. And finally, setting up a robust monitoring mechanism at the start of the project minimalizes the chances of it going haywire later.

Customized to taste

Just like the proportion of pancetta/bacon to spaghetti to cheese varies based on individual taste, the relative importance of each of the terms described above in the PPP equation also varies from country to country. For example, some countries (like Turkey) have had PPP traction without any PPP law while others (like the Philippines) have seen traction after the formulation of a law. Similarly, Mexico has done PPP projects without the presence of a central PPP unit while others, like Brazil and Jordan, have found one instrumental.

The seasoning also varies to taste. The latest seasoning to consider for PPP projects is climate adaptiveness. Some countries are more vulnerable to climate change than others and hence, should start trying out the green and resilient seasoning to their PPP projects soon to preserve themselves well.

<https://blogs.worldbank.org/ppps/balancing-ppp-equation>



1st QUARTER 2022 3PUCF MEETING REPORT

The First Quarter 2022 Public Private Partnership Unit Consultative Forum (3PUCF) meeting, a knowledge and experience sharing platform, held on March 17, 2022 at the Chelsea Hotel in Abuja. It was sponsored by the Nigerian Maritime Administration and Safety Agency (NIMASA) and had in attendance representatives of the Head of Service of the Federation, Acting Director General of the ICRC, Michael Ohiani and other dignitaries.

Declaring the meeting open, the ICRC's helmsman, Ohiani commended the forum for the commitment that it has shown to the entrenchment of Public Private Partnerships in Nigeria.

He said that despite the restrictions in 2021, great milestones were still achieved in the area of PPPs and its regulations.

For instance, the DG said that the Commission issued 19 OBCs and 5 FBCs, bringing the total OBCs issued since inception to date and FBCs since inception to 47.

"Four projects were approved by the Federal Executive Council (FEC), making a total of 49 FEC approvals from ICRC's inception to the end of 2021.

"ICRC facilitated a World Bank sponsored APMG Certified PPP Practitioner (CP3P) course for 60 Nigerian Government staff at Federal and State levels.

"We have achieved a lot in the last three months and since the beginning of this year, the Federal Executive Council has granted approval to two PPP projects - the Onitsha River Port project & the Federal Coastal Fishery Terminal, Ebughu, Akwa Ibom State.

"This brings to a total of 51 FEC approved PPP Projects as of date" he said.

He hinted that OBC certificates were issued for the Concession of Tincan Island Truck Transit Park and Development of Filling Station on leased land at National Museum, while an FBC was issued for the redevelopment of the Police DIGs Quarters in Maitama, Abuja.

He informed the attendees that a bill for an Act to Repeal the ICRC Act 2005 and re-enact the PPP Regulatory Commission (PPPRC) bill for better performance, was currently awaiting a third reading at the Senate.

"We acknowledge the efforts of all the MDAs and are indeed grateful to all of you for your consistency. In the same vein, we are most grateful to our hosts and sponsors, the Nigerian Maritime Administration and Safety Agency (NIMASA) for your graciousness to host us, yet again. Thank you once again.

“I wish to remind us that the ICRC is readily available to partner with all stakeholders to significantly upscale Nigeria’s infrastructure to world class levels,” he said.

In her remarks, the Head of the Civil Service of the Federation, (HOCSF) Dr. Folasade Yemi-Esan said that the office of the HOCSF was collaborating with ICRC to ensure efficient and effective civil service operations in Nigeria.

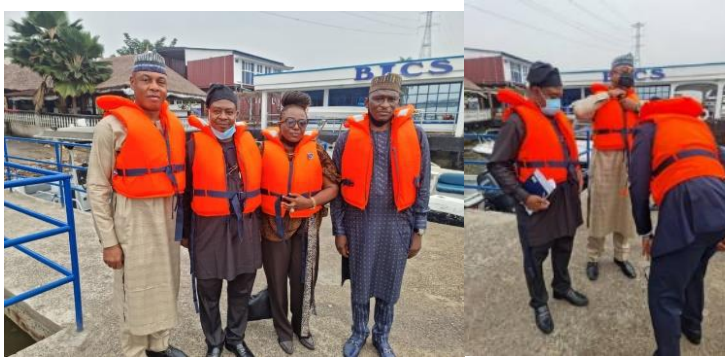
She was represented by Mrs. Ehigie Agalasi, Director Infrastructure in the OHOCSEF, said that there was already a Federal Civil Service strategy and implementation plan which was implemented from 2017 to 2021.

"We have a succession plan from 2021 to 2025 and what the Office of the Head of Service is doing is to bring innovation and to the service so that it can be the best.

"That is why we are partnering with ICRC, we know that government does not have all the money so we need the collaboration of the private sector to get us to where we should be," she said.

She expressed the optimism of the HOCSOF to liaise with all other Ministries, Departments and Agencies of government in attaining the set milestone.

WORKSHOPS - TRAININGS - CONFERENCES – SUMMITS – SYMPOSIUMS



ICRC team led by Ag DG Mr. Michael Ohiani during the Commission's visit to Western Zone Offshore Waste Reception Facility of NIMASA in Lagos on 13 January 2022



ICRC team led by Dr. E. Onwodi, Director, Transport Infrastructure Plus Department DTID during a monitoring visit to the Eastern zone offshore Waste Reception facility project in Rivers State. Team received by NIMASA & Xpo Marine Services Ltd on 13 January 2022



ICRC team led by Mr. Togunde Dada, Director Internal Audit (DIA) during commission's visit to Central zone offshore waste reception facility in Warri, Delta. Team was received by NIMASA & African Circle Pollution Management Ltd on 13th January 2022



Courtesy visit of ICRC to FAAN and concessionaire of the car park of Lagos International Airport on 17th January, 2022



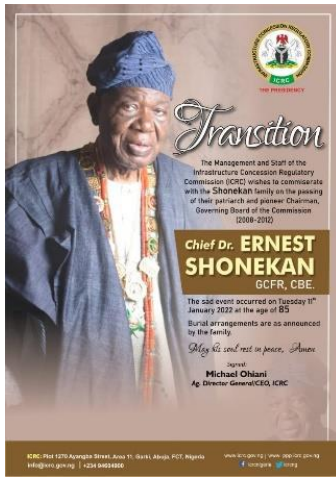
Fact finding meeting with concessionaires of the 6 Inland Container Depots (ICDs) to be established in 6 geo-political zones & also representatives from the Nigeria Shippers Council on 19th January 2022



Staff of ICRC at Junior Secondary School Garki Inter-House Sports on 20th January 2022



Director in DG's Office Mr. Mohammed Bamalli led delegation to University of Port Harcourt on a project site visit and Inauguration of PSC and PDT on 27th January 2022



Ag. DG Mr. Michael Ohiani led delegation that represented the Commission at the Service of Songs & Night of Tributes for HE Chief Ernest Shonekan, former Head of State and Pioneer Chairman of ICRC on 4th February, 2022 in Lagos



ICRC Meeting with Ports Terminal Concessionaires on 8th February 2022



ICRC Meeting with Port Terminal Concessionaires on 10th February, 2022 in Abuja



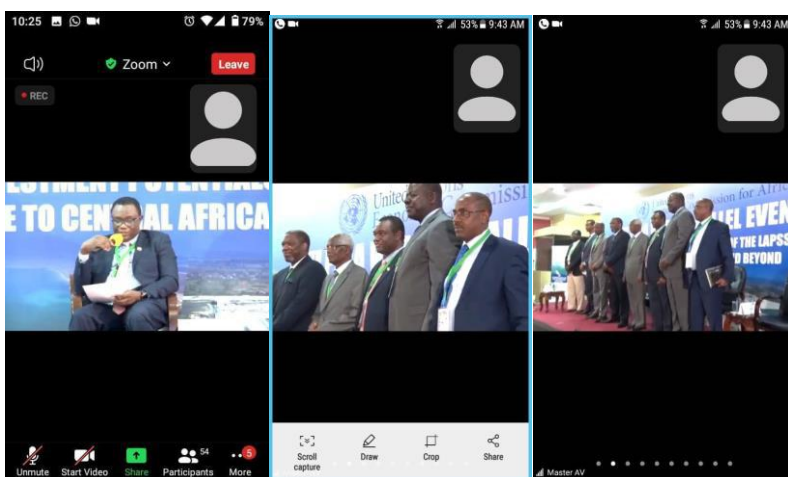
Pre-negotiation meeting for the upgrading, equipping, operation & maintenance of the planetarium and museum at the Obasanjo Space Centre at NASRDA on 23rd February 2022



ICRC Staff Representing the Commission at a Funeral of a former colleague Barr. Hauwa Kelo on 26th February 2022 in Bauchi state



Special Project Committee of ICRC led by Dr. Amanze Inaugurated PPP Unit in Nigeria Film Corporation Jos, Plateau state on 1st March 2022



Director Transport Infrastructure Department, Dr. Emmanuel Onwodi representing ICRC and Nigeria at the 7th Pida Parallel Event 2022, organized by United Nations at Nairobi, Kenya on 1st March, 2022



Ag DG Mr. Mike Ohiani led Delegation to Senate Committee on Works on one day public hearing on a Bill for an Act to Repeal the Infrastructure Concession Regulatory Commission Act 2005 and Enact the Public Private Partnership Regulatory Commission Act on 3rd March, 2022



Courtesy Call on the ICRC by the Officials of Pan African University (Lagos Business School) to discuss areas of mutually beneficial collaboration on 4th March 2022



Delegation from Edo state Government met with ICRC on a proposed Benin City River Port on 9th March, 2022



ICRC played host to Nigeria Railway Cooperation Concessionaires on the e-ticketing project Secure ID on 16th March, 2022



Pictures from the 1st Quarter 2022 Public Private Partnership Units Consultative Forum (3PUCF) Meeting at Chelsea Hotel Abuja on 17th March, 2022



Nigerian Shippers' Council delegation led by its Executive Secretary, Mr. Emmanuel Jime on a Courtesy Visit to ICRC on 25th March, 2022

ICRC IN THE NEWS

ICRC RECEIVES SHIPPERS' COUNCIL DELEGATION, HARPS ON PPPS TO BRIDGE INFRASTRUCTURE GAP

28/3/2022

The Infrastructure Concession Regulatory Commission (ICRC) has emphasized the need to utilize Public Private Partnerships in bridging the Infrastructure gap in the country.

This is even as it has identified PPP models as a strategy that could be deployed in the transportation of goods to reduce over reliance on trucking which damages road infrastructure.

Acting Director General of ICRC, Michael Ohiani disclosed this when he received a delegation from the Nigerian Shippers' Council led by the Council's Executive Secretary, Mr. Emmanuel Jime.

Ohiani said that the transportation of goods majorly by roads using trucks is fraught with various challenges including accidents, breakdown of trucks, illegal parking, congestions, as well as the wear and tear of the road.

“We have a funding deficit of about \$23 billion per annum which will translate for instance in the next five years to about \$100 billion – it is either we go through the national budget or we focus on the private sector as a means of raising funds”.

According to the presentation, government agencies like the Shippers' Council as well as state governments are encouraged to initiate PPP projects and go through the processes of getting it approved by the Federal Executive Council (FEC).

<https://www.icrc.gov.ng/icrc-receives-shippers-council-delegation-harps-on-ppps-to-bridge-infrastructure-gap/>

HEAD OF SERVICE TO WITH PARTNER ICRC ON EFFICIENT CIVIL SERVICE

18/3/2022

The [Head](#) of the Federation Civil [Service](#) (HOCSF), Dr. Folasade Yemi-Esan, has said that the HOCSF office is collaborating [with](#) the Infrastructure Concessions Regulatory Commission ([ICRC](#)) to ensure an effective [civil service](#) for the country.

Yemi-Esan, who said this on Thursday in Abuja at the First Quarter Public Private Partnership Units Consultative Forum Meeting, added that the goal was to achieve world-class civil service.

Yemi-Esan, who represented Agalasi, Director of Infrastructure at HOCSOF, said there was already a Federal Civil Service Strategy and Implementation Plan in place from 2017 to 2021.

“We have a succession plan from 2021 to 2025 and what the Service Headquarters is doing is bringing innovation to the service to make it the best.

“That’s why we [partner](#) with the ICRC because we know the government doesn’t have all the money; so we need the collaboration of the private sector to get to where we need to be,” he said

<https://nnn.ng/head-service-partner-icrc/>

GARKI HOSPITAL IS BETTER RUN-ON PPP MODEL

15/3/2022

To address the shortcomings of the traditional ‘general hospital’, the FCT administration in 2007 gave out Garki Hospital to private managers as a model to test the efficacy of the Public-Private-Partnership policy. Fifteen years down the line, the managers of Garki Hospital have made a huge difference.

Hence, so many residents were jolted to read in the newspapers last week that the FCTA has given the management of the hospital notice to vacate the facility by April 1, 2022. The immediate implication of this sudden quit notice is that no fewer than 900 health workers, among them 138 doctors, may lose their jobs suddenly!

Many concerned stakeholders are appealing that the FCTA should examine the track record of the concessionaires rather than rush into issuing a quit notice, when many government hospitals are plagued with lack of requisite healthcare equipment to handle complex health challenges such as knee replacement, IVF, as well as gynaecological and laparoscopic surgeries.

It is clearly evident that the PPP model of which Garki Hospital, Abuja, is the exemplar, provides a clear pathway to upgrading the Nigeria healthcare sector to world best standards, especially at this time when government finances are severely constrained.

<https://dailytrust.com/garki-hospital-is-better-run-on-app-model>

FG, EDO PLAN AGRIC EXPORTS BOOST BY 1.3MILLION MT

March 10, 2022

Edo State government has concluded plans to partner with the Federal Government through the Infrastructure Concession Regulatory Commission to increase agricultural exports by 1.3m metric tonnes through the establishment of an agro-based river port in the state.

A delegation from the state paid a visit to the commission on Wednesday to intimate it of the plans by the state government to finalise and submit an Outline Business Case for the establishment of a river port.

The delegation, led by the Chairman of the Committee on the proposed Benin City River Port, Mr. Greg Ogbeifun, was seeking the guidance, support, and assistance of the commission to establish the Port.

According to him, the port will be positioned to be the closest port to the Lekki Deep Seaport and also close to the Dangote Refinery.

“We have been able to identify that if the port were to be functional today it would have at least 1.3 million metric tonnes export throughputs and 2.1 million metric tonnes of import throughputs”.

<https://punchng.com/fg-edo-plan-agric-exports-boost-by-1-3million-mt/>

FG ISSUES REQUEST FOR PROPOSAL FOR NIGERIA AIR

08/3/2022

The Federal Government of Nigeria, through its Ministry of Aviation, has issued a Request for Proposal (RFP) for the establishment of a National Carrier.

The RFP is in compliance with the Infrastructure Concession Regulatory Commission (ICRC) Act, 2005.

This is in keeping to the promise made by the government and reiterated by the Acting Director General of the ICRC, Mr Michael Ohiani, that Nigeria Air will fly before the end of the current administration of President Muhammadu Buhari in 2023.

The proposed shareholding structure allows a maximum of 49% to foreign investors, minimum of 46% to Nigerian investors and 5% non-interactive shares to be retained by the Federal Government as a prerequisite stipulated by international laws for the establishment of a National Carrier.

<https://www.icrc.gov.ng/fg-issues-request-for-proposal-for-nigeria-air/>

ICRC IMPLEMENTS 173 CONCESSIONS WORTH \$9BN SINCE INCEPTION — D-G

Mr. Micheal Ohiani, Acting Director General (DG), Infrastructure Concessions Regulatory Commission (ICRC), says that the organization has implemented 173 concessions worth nine billion dollars since its inception in 2008. Ohiani said this in an interview with the Nigerian News Agency. on Sunday in Abuja. According to him, the ICRC has been able to issue 116 General Business Case Certificates (OBC) and 47 Full Business Case Certificates (FBC) approved by the Executive Council (FEC). However, he said that some of the challenges experienced over the years was the challenge of obtaining financing for long-term projects. “Our banks are used to setting up short-term financing, however the Debt Management Office (DMO) has recently joined the fray for most of these long-term projects. “So if you don’t have a long-term fund to finance the project, even before you start, you’re already in default. “In the sense that if you take a short-term loan to finance a long-term project, you will not be able to recover the investment, pay and start paying, and there is a tendency to default. “However, we are getting somewhere, now we have long-term bonds. “The official institutions are also up to their responsibility, now they give themselves long-term funding. So, I’ll say we’re getting there.” Ohiani said another setback was the issue of project development and contract management.

He said that a project had to be properly structured and developed to attract investment, adding that Ministries, Departments and Agencies (MDAs) over the years had not been able to accurately achieve that. However, the Director General said to amend that. , the Ministry of Fice had made a provision for project development in the budget line header. As for the contract management issues, he said that was not unexpected, considering it was a recent development.

<https://nnn.ng/icrc-implements-concessions/>

LEKKI DEEP SEAPORT 81% COMPLETED – ICRC

1/3/2022

Contrary to viral media reports stating that the Lekki deep seaport was 96 per cent completed, the Infrastructure Concession Regulatory Commission (ICRC) on Wednesday clarified that the project has attained 81.14 per cent completion status.

ICRC, while giving a breakdown of the completion status in a statement, said that: ‘Dredging and reclamation is at 90.93%, quay walls at 87.3%, the breakwater at 82.74% and landside infrastructure at 70%, bringing to a total of 81.14%.

‘As regulators of all concession agreements entered into by the Federal Government of Nigeria, ICRC deems it imperative to clarify this information and present the correct figure.

The Lekki deep seaport project is a 45 years concession by the Nigerian Ports Authority (NPA) awarded on a Build, Own, Operate and Transfer (BOOT) Public-Private Partnership (PPP) model.

<https://www.sunnewsonline.com/lekki-deep-seaport-81-completed-icrc/>

ICRC HARPS ON PPPS TO BRIDGE THE INFRASTRUCTURE GAP

01/3/2022

The Infrastructure Concession Regulatory Commission (ICRC) has identified Public-Private Partnerships (PPP) models as a strategy that could be deployed in the transportation of goods to reduce over-reliance on trucking which damages road infrastructure.

The ICRC also emphasised the need to utilize PPPs in bridging the infrastructure gap in the country.

Acting Director-General of ICRC, Michael Ohiani disclosed this when he received a delegation from the Nigerian Shippers’ Council led by the Council’s Executive Secretary, Mr Emmanuel Jime.

While commending the Council for its efforts at adopting PPP models in its transportation projects, he pointed out that transportation of goods across Nigeria had been majorly done using roads.

“The PPP model remains the best funding option for the development of these projects under which the private sector provides the funds and runs the project while the federal government provides the regulatory framework,” Mr Ohiani said.

“The PPP model remains the best funding option for the development of these projects under which the private sector provides the funds and runs the project while the federal government provides the regulatory framework,” Mr Ohiani said.

<https://tribuneonline.ng/icrc-harps-on-ppps-to-bridge-the-infrastructure-gap/>

NIGERIA AIR TO FLY BEFORE JUNE 2023 – ICRC

01/3/2022

The Infrastructure Concession Regulatory Commission (ICRC) says Air Nigeria will begin to convey Nigerians before the end of President Muhammad Buhari's administration.

In a related development, the ICRC acting D-G said that plans were ongoing for the establishment of six cargo agro airports in the six geo political zones.

Ohiani said that the cargo airports were part of the commitment of the present administration to boost agriculture, adding that the airport would boost transportation of produce within and outside Nigeria.

The ICRC boss who did not give details of the approvals, assured that the process would be moving to the next stage by the end of February.

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<https://guardian.ng/news/nigeria-air-to-fly-before-june-2023-icrc/>

REQUEST FOR QUALIFICATION (RFQ) AT THE FEDERAL FIRE SERVICE (FFS)

22/2/2022

The Federal Fire Service (FFS) is the principal agency of the Federal Government of Nigeria, established by an Act of Parliament mandated with the sole responsibility of mitigation, prevention and extinction of fire and other emergencies as well as perform other sundry duties as delegated by the Honorable Minister of Interior.

Request for Qualification (RFQ) - Public Private Partnership (PPP) for the Procurement of a National Fire Detection & Alarm System Incorporating Networking, Monitoring and Dispatcher Real-Time Integration with Federal Fire Service

In Compliance with the Infrastructure Concession Regulatory Commission (ICRC) Establishment Act 2005 & National Policy on Public Private Partnerships (N4P), The Ministry of Interior submitted an Outline Business Case (OBC) to the ICRC for consideration. ICRC, having assessed and affirmed the suitability of the project for PPP as well as the Bank ability and Viability of procuring a National Fire Detection & Alarm System have issued an OBC certificate of Compliance to enable the Federal Fire Service and Ministry of Interior to commence the procurement of a private partner for the project.

Please note that there is a private proponent that has submitted a proposal on the project. However, in order to ensure transparency, competition and value for money, the project will be procured under a Swiss Challenge Procurement Methodology which requires that if the original project proponent is not the most responsive bid, they will be given the right to match the most responsive bid. However, if the original proponent is unable to

match the most responsive bid, the most responsive bid then wins the Swiss Challenge and becomes the preferred bidder.

<https://www.nigeriantenders.com/p/4040/request-for-qualification-rfq-at-the-federal-fire-.html>

ICRC: FG TO GENERATE N5BN FROM FISHING TERMINAL CONCESSION

18/2/2022

The [Infrastructure Concession Regulatory Commission](#) (ICRC) says the federal government will generate over N5 billion from fisheries coastal terminal concession projects.

Manji Yarling, acting head, media and publicity, ICRC, said this in a statement on Friday.

Yarling said the project would restore the fisheries industry and boost the economy.

According to her, the project would create jobs and boost foreign exchange earnings, as it sought to, among others, target a boost in the exportation of fish, as well as ensure the rehabilitation and upgrading of the terminal and operations of fishing trawlers.

She said the plan had been approved by the federal executive council ([FEC](#)) for the rehabilitation of the Federal Fisheries Coastal Terminal at Ebughu Mbo LGA of Akwa Ibom state.

“The brownfield project is to be carried out using the Finance, Rehabilitate, Operate, and Maintain Public-Private Partnership (PPP) model with Messrs Alfin Fisheries Limited as the concessionaire.

<https://www.thecable.ng/icrc-fg-to-generate-n5bn-from-fishing-terminal-concession>

ONITSHA PORT CONCESSION TO CONNECT LAGOS TO S/EAST, OTHERS, GENERATE N50BN – ICRC

03/2/2022

The Infrastructure Concession Regulatory Commission (ICRC) has said that the Onitsha River Port will serve as an alternative source of transporting goods to the South East from Lagos, Port Harcourt and other areas with adequate water connectivity.

A statement by the Ag. Head, Media and Publicity, Manji Yarling said the 30-year concession, approved by the Federal Executive Council (FEC) under a Rehabilitate-Operate and Transfer (ROT) arrangement, targets a revenue generation of N50 billion.

“The approval followed a detailed process under the regulatory guidance of the Infrastructure Concession Regulatory Commission (ICRC) which commenced in 2011 with support from the World Bank,” the statement added.

<https://www.blueprint.ng/onitsha-port-concession-to-connect-lagos-to-s-east-others-generate-n50bn-icrc/>

ICRC MOURNS SHONEKAN

02/02/2022

The Management and Staff of the Infrastructure Concession Regulatory Commission (ICRC), mourns the passing of its pioneer Governing Board Chairman, His Excellency, Chief Dr. Ernest Shonekan GCFR, CBE who died on Tuesday, January 11, 2022. On account of his inspiring leadership and guidance, he laid the foundation that has placed the Commission as the preeminent infrastructure regulatory agency in Nigeria.

In his time as Chairman of ICRC's Governing Board, between 2008 – 2012, some of the key institutional structures he laid, which have endured over the years include:

Issuance of the National Policy on Public Private Partnership (N4P) following approval by the Federal Executive Council (FEC) in April 2009. The N4P sets out the policy objectives of the federal government and outlines government's commitment to the creation of an enabling environment for PPPs to thrive in Nigeria.

Formation and establishment of the Nigerian Public Private Partnership Network (NPPPN) in 2011. This Network has as its members, all Heads of State Public Private Partnership (PPP) units. The NPPPN was established as a collaborative platform for knowledge and experience sharing amongst PPP agencies at the Federal and sub-national level.

Establishment of an African PPP Network (AP3N) in 2011 to serve as a regional platform for sharing experiences, peer-learning and development of best practices for PPP projects in Africa. The inaugural meeting of the network held in Abuja in February 2012 with eight countries in attendance.

Chief Shonekan was an illustrious Nigerian, elder statesman and astute businessman. His gentle disposition, unassuming personality and comportment despite his privileged position and access within the Nigerian political and economic elite class was a source of inspiration to stakeholders within the infrastructure space in Nigeria.

<https://www.icrc.gov.ng/icrc-mourns-shonekan/>

FG TO GENERATE N1.2 TRILLION IN TEN YEARS FROM REVENUE ASSURANCE SOLUTION

27/1/ 2022

The Federal Government has announced the approval of Revenue Assurance Solution (RAS), which it says is expected to generate revenue accruals of the Annual Operating Levy (AOL) from network operators to the tune of N1,207,016,942,000 in ten years.

This was disclosed in a statement by the Infrastructure Concession Regulatory Commission (ICRC) on Sunday.

It stated that following the review and issuance of compliance certificate of the Full Business Case (FBC) by the Infrastructure Concession Regulatory Commission (ICRC), the Federal Executive Council (FEC) approved the Revenue Assurance Solution (RAS) project through the Design, Finance, Build, Operate and Transfer (DFBOT) Public Private Partnership (PPP) model.

ICRC added that the AOL regulations were initiated in 2014 amendment of the 2003 NCC Act, which enables "Every Licensee that is a Network Operator shall pay to the Commission an Annual Operating Levy assessed at two and a half percent of the

Licensee's Net Revenue for the relevant period being its Gross Revenue less its Roaming, Interconnect and Bandwidth Costs for the period".

<https://nairametrics.com/2022/02/28/fg-to-generate-n1-2-trillion-in-ten-years-from-revenue-assurance-solution/>

AVIATION: MOVE TO ESTABLISH MRO, LEASING COMPANY IN FINAL STAGES-FG

27/01/2022

The Federal Government's Public-Private Partnership (PPP) to the establishment of an aviation leasing company and Maintenance, Repair and Overhaul (MRO) facility has reached final stages as the Full Business Case (FBC) will be presented to the Project Delivery Team (PDT) for deliberation in Abuja, Daily Sun can confirm.

Barring any unforeseen circumstance, the FBC, which will provide all the information needed to support the government's decision to move ahead with the PPP will be presented to the PDT and after deliberations, the document will be sent to the Infrastructure Concession Regulatory Commission (ICRC) for certification and the Federal Executive Council (FEC) for approval.

The mandate of the PDT is to drive the PPP process from inception to conclusions and to monitor its implementation in line with ICRC guidelines. The establishment of an MRO and leasing company is part of the aviation roadmap set out by the Minister of Aviation, Hadi Sirika.

<https://www.icrc.gov.ng/aviation-move-to-establish-mro-leasing-company-in-final-stages-fg/>

INFRASTRUCTURE CONCESSION COMMISSION TO REOPEN SIX DRY PORTS

20/1/2022

The processes to reopen operations at six Inland Container Depots (ICDs), otherwise called dry ports, located in each of the country's geo-political zones, has commenced, the Infrastructure Concession Regulatory Commission (ICRC) disclosed Wednesday.

The Commission disclosed this during a meeting it organized with the owners of the project, the Nigerian Shippers' Council (NSC), and the Concessionaires.

The ICRC is the government agency under the Presidency charged with the responsibility of regulating all government concessions and Public Private Partnerships (PPPs).

Acting Director General of the Commission, Michael Ohiani, said 16 years after the concession contracts were signed, some of the ICDs were still at 5 percent completion, while only two had gotten to 55 percent and 68 percent completion levels respectively.

Also at the meeting was ICRC's Director of Contract Compliance Department, Jobson Ewalefoh, and his team.

In his remarks, the Ag. Director General said the Commission plans to rub minds, identify the challenges, taking into consideration that these projects have already attracted Mr. President's attention.

The concessionaires and states where the ports are located include Oyo state (Ibadan) with 50,000 20-foot Equivalent Unit (TEUs), by Catamaran Logistics Ltd; Abia State (Isiala Ngwa) with 50,000 TEUs by Eastgate Ltd; Plateau State (Jos) with 20,000 TEUs by Duncan Maritime Nig. Ltd; Kano State (Dala) with 20,000 TEUs by Dala Inland Dry Port Ltd.; Katsina State (Funtua) with 10,000 TEUs by Equitorial Marine Oil and Gas Ltd., and Borno state (Maiduguri) with 10,000 TEUs by Migfo Nigeria Ltd.

Based on the last assessment presented to the ICRC by the NSC, the the Dg said the percentage progress made by the concessionaires were Oyo state – 10%, Abia state – 5%, Plateau State 29.7%, Kano state – 55%, Katsina State – 68% and Borno State – 5%.

<https://mediatracnet.com/infrastructure-concession-commission-to-reopen-six-dry-ports/>

LAGOS AIRPORT CAR PARK: ICRC INTERVENES, INSISTS ON SAFETY OF VEHICLES

18/1/2022

Following recent media reports on the incidence of vehicle vandalism at the car park of the Murtala Mohammed International Airport, Lagos, the management of the Infrastructure Concession Regulatory Commission (ICRC) visited the multi-level parking facility.

The team, led by Acting Director General Mr. Michael Ohiani and included the Head, Monitoring and Compliance, Mallam Ahmed Abdulrazaq and the Head of Legal and Governance Mrs. Linda Amego, visited the facility which was described in some reports as ‘a den of thieves’ in view of three alleged incidents that took place in the car park during the last week of December 2021.

Ohiani who was taken on a tour of the multi-level parking facility by the concessionaire Seymour Aviation Limited, stressed that because car parking service was the primary service being provided by the concessionaire at a fee, vehicles could not be said to be ‘Parked at Owners’ Risk’, as claimed.

“If I park my car it is not at my own risk, provided I pay – if I come here and I park and I do not pay, it is a different ball game.

“I am very happy to know that you have an active insurance policy” the DG added.

The Commission used the opportunity to advise the concessionaire on investing in the Parking Guidance System (PGS), a technology where car owners upon making payment, are allotted specific slots on a particular floor with the assistance of smart cameras.

He charged the airport authority as well as the concessionaire to expand the CCTV camera coverage to cover blinds spots, and also increase the number of persons on physical surveillance.

<https://www.icrc.gov.ng/lagos-airport-car-park-icrc-intervenes-insists-on-safety-of-vehicles/>

OUTLINE BUSINESS CASE/FULL BUSINESS CASE (FBC) COMPLIANCE CERTIFICATES
ISSUED BY THE COMMISSION IN THE FIRST QUARTER 2022

OBC compliance certificates issued

| S\N | MDA | PPP Project | Date |
|-----|--|--|-------------------|
| 1. | Federal Ministry of Transportation/ Nigeria Shippers Council (NSC) | Concession of Tincan Island Track Transit park, Lagos State | January 21, 2022 |
| 2. | Federal Capital Territory (FCT) | On street park as you pay in the FCT | February 23, 2022 |
| 3. | National Commission for Museums and Monuments | Development of Filling Station on Lease of Land at National Museum, Jos | February 28, 2022 |
| 4. | Nigeria Police Force | Redevelopment of police property in Guzape into Hotel Conference Centre and Residential area | March 16, 2022 |
| 5. | Nigeria Police Force | Redevelopment of Senior Police Officers' quarter in Ikeja Lagos (Revalidation) | March 22, 2022 |
| 6. | Federal Ministry of Health/UCH Ibadan | Proposed renovation and upgrading of School Nursing Students' hotel in the hospital | March 22, 2022 |

FBC compliance certificates issued

| S/N | MDA | PPP Project | Date |
|-----|--------------------|---|----------------|
| 1 | The Nigeria Police | Redevelopment of the Police DIG quarters in Maitama | March 11, 2022 |



FROM THE NIGERIA INSTITUTE OF INFRASTRUCTURE AND PUBLIC PRIVATE PARTNERSHIP (NII3P)

NII3P rolled out its Training schedule for its programs for the course of the year 2022. The training schedule captures Basic PPP trainings, Intermediate PPP trainings, Advanced PPP trainings, PPP Short Course & the APMG CP3P Certification Course (covering the 3 stages of Foundation, Preparation, & Execution Stage). Programmes are delivered in Abuja, outside Abuja and Virtually (online).

The Institute designed some short courses on Infrastructure Development to cater to industry specific needs of different MDAs and focused on topics such as Arbitration and other Legal Issues, Risk Assessment and Management, Financial Modelling, Project Management to be delivered by Industry experts.

The MBA in PPP students rounded off the 1st semester in line with required modules and examinations done.

The 1st stage of the APMG CP3P Certification Course and exams (Foundation Stage) was done and students who passed will proceed to the next stage (Preparation Stage of the Course).

NII3P welcomed on board some collaborators and marketers to promote the programmes of the Institute and foster a wider reach across the country.

NIGERIA INSTITUTE OF INFRASTRUCTURE AND PUBLIC PRIVATE PARTNERSHIP
Plot 1270, Ayangba Street, Near FCDA Headquarters,
Area 11, Garki, Abuja, Nigeria.
Tel: +234-9-4604900;
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For further details, please contact:

- Dr. Amanze Okere : 08035527831, a.okere@icrc.gov.ng
- Dr. Thanga Thurai Vengadasalam: +6012 201 9262, thangathurai@must.edu.my
- Mrs. Haminah Sanusi : 08098080086, h.sanusi@icrc.gov.ng
- Mrs. Degbane Osawe : 07030499528, d.osawe@icrc.gov.ng
- Dr. Madu Obiora : 08033071166, eximschool@yahoo.com

NIGERIA INSTITUTE OF INFRASTRUCTURE AND PUBLIC PRIVATE PARTNERSHIP
Plot 1270, Ayangba Street, Near FCDA Headquarters,
Area 11, Garki, Abuja, Nigeria.
Tel: +234-9-4604900;
E-mail: nii3p@icrc.gov.ng

HEALTH & WELLNESS

CAN VITAMIN D LOWER YOUR RISK OF COVID-19?

Effect on immune health

Does it protect against COVID-19?

Bottom line

Vitamin D is a fat-soluble vitamin that plays a number of critical roles in your body.

This nutrient is especially important for immune system health, leaving many people wondering whether supplementing with vitamin D may help reduce the risk of contracting the new coronavirus that causes COVID-19.

While there's currently no cure for COVID-19, preventive measures like physical distancing and proper hygiene can protect you from contracting the virus.

Also, some research shows that having healthy levels of vitamin D can help keep your immune system healthy and may protect against respiratory illnesses in general.

A recent study indicated that patients hospitalized with COVID-19 who had sufficient levels of vitamin D had a decreased risk for adverse outcomes and death ([1Trusted Source](#)).

This article explains how vitamin D affects immune health and how supplementing with this nutrient may help protect against respiratory conditions.



How does vitamin D affect immune health?

Vitamin D is necessary for the proper functioning of your immune system — which is your body's first line of defense against infection and disease.

This vitamin plays a critical role in promoting immune response. It has both anti-inflammatory and immunoregulatory properties, and is crucial for the activation of immune system defenses.

Vitamin D is known to enhance the function of immune cells, including T cells and macrophages, that protect your body against pathogens.

In fact, the vitamin is so important for immune function that low levels of vitamin D have been associated with increased susceptibility to infection, disease, and immune-related disorders.

For example, low vitamin D levels are associated with an increased risk of respiratory diseases, including tuberculosis, asthma, and chronic obstructive pulmonary disease (COPD), as well as viral and bacterial respiratory infections.

What's more, vitamin D deficiency has been linked to decreased lung function, which may affect your body's ability to fight respiratory infections.

SUMMARY

Vitamin D is critical for immune function. A deficiency in this nutrient may compromise immune response and increase your risk of infection and disease.

Can taking vitamin D protect against COVID-19?

Currently, there's no cure or treatment for COVID-19, and few studies have investigated the effect of vitamin D supplements or vitamin D deficiency on the risk of contracting the new coronavirus, SARS-CoV-2.

However, a recent study has determined that a blood level of 25-hydroxyvitamin D of at least 30 ng/mL seemed to help reduce the likelihood of adverse clinical outcomes and death in hospitalized patients with COVID-19.

Hospital data of 235 patients with COVID-19 were analyzed.

In patients older than age 40, those who had adequate levels of vitamin D were 51.5% less likely to have adverse outcomes, including becoming unconscious, hypoxia, and death, as compared to vitamin D-deficient patients.

Still, other studies have shown that vitamin D deficiency may harm immune function and increase your risk of developing respiratory illnesses.

Additionally, some studies have indicated that vitamin D supplements can enhance immune response and protect against respiratory infections overall.

A recent review that included 11,321 people from 14 countries demonstrated that supplementing with vitamin D decreased the risk of acute respiratory infections (ARI) in both those who had deficient and adequate levels of vitamin D.

Overall, the study showed that vitamin D supplements reduced the risk of developing at least one ARI by 12%. The protective effect was strongest in those with low vitamin D levels.

Moreover, the review found that vitamin D supplements were most effective at protecting against ARI when taken daily or weekly in small doses and less effective when taken in larger, widely spaced doses.

Vitamin D supplements have also been shown to reduce mortality in older adults, who are most at risk of developing respiratory illnesses like COVID-19.

What's more, vitamin D deficiency is known to enhance a process known as the "cytokine storm".

SUMMARY

Though research continues, evidence that vitamin D supplements reduce the risk of developing COVID-19 is still limited. Having healthy vitamin D levels can enhance immune health and may be helpful in people with COVID-19.

<https://www.healthline.com/nutrition/vitamin-d-coronavirus#does-it-protect-against-covid-19>



Age 7: I want to be a doctor 💎

Age 16: Mum look! All A's 💎

Age 20: Medicine is hard 💎

Age 35: Make some noise for DJ Emeka!!!

ABOUT THE PUBLICATION

ICRC Bulletin is a quarterly newsletter of the Infrastructure Concession Regulatory Commission under the Presidency of the Federal Republic of Nigeria. This newsletter is a useful tool for communication and is part of the Commission's thrust to engage staff and stakeholders by providing timely, accurate and knowledgeable information on its activities.

We value your views, contributions and opinion. For enquiries, comments and suggestions on this issue, you may email us at info@icrc.gov.ng.

Editor-in-Chief: Manji Yarling

Editors: Peace Douglas
 Ifeanyi Nwoko
 Patrick Ederaro