

PROJECT APPROVAL BOARD (PAB) GOVERNANCE STRUCTURE AND FUNCTIONS



Federal Government of Nigeria | Infrastructure Concession Regulatory Commission

1. Introduction

In line with the President's approval and the Federal Government of Nigeria Circular (SGF) Ref. No. 59804/II243 dated July 7, 2025, which applies to Ministries, Departments, and Agencies (MDAs), the Project Approval Board (PAB) will be the body responsible for the approval of PPPs within the approved thresholds.

2. Project Approval Board (PAB)

The Honourable Minister or Chief Executive Officer of the Ministry, Department, and Agency shall inaugurate the PAB of the MDA as its Chairman, while the Head of PPP Unit shall serve as Secretary to the PAB.

3. Membership Structure

a. MEMBERSHIP STRUCTURE OF THE MINISTERIAL PROJECT APPROVAL BOARD (PAB) (Project cost of Twenty Billion Naira and below)

1. Minister	–	Chairman
2. Permanent Secretary	–	Member
3. Director, User Department	–	Member
4. Director, Legal	–	Member
5. Relevant Nominee (1)	–	Member
6. Relevant Nominee (1)	–	Member
7. Head PPP	–	Secretary

b. MEMBERSHIP STRUCTURE OF THE MINISTERIAL PROJECT APPROVAL BOARD (PAB) OF THE SUPERVISORY MINISTRY (Project cost above Ten Billion Naira but below Twenty Billion Naira)

1. Minister	–	Chairman
2. Permanent Secretary (Ministry)	–	Member
3. Chief Executive Officer (Parastatal)	–	Member
4. Director, Legal (Ministry)	–	Member
5. Director, Legal (Parastatal)	–	Member
6. User Department (Parastatal)	–	Member
7. Relevant Nominee (1) (Parastatal)	–	Member
8. Head PPP (Ministry)	–	Secretary
9. Head PPP (Parastatal)	–	Co-Secretary

c. MEMBERSHIP STRUCTURE OF THE PARASTATAL/AGENCY PROJECT APPROVAL BOARD (Project cost of Ten Billion Naira and below)

1. Chief Executive Officer	–	Chairman
2. Director, Legal	–	Member
3. Director, User Department	–	Member
4. Relevant Nominee	–	Member
5. Relevant Nominee	–	Member
6. Relevant Nominee	–	Member
7. Head PPP	–	Secretary

4. Functions of the Project Approval Board

To approve PPP projects that have obtained a Full Business Case (FBC) Certificate of Compliance duly issued by the ICRC, authorising the execution of the PPP Agreement.

NOTE:

- i. Any approval granted for Infrastructure or Service PPPs without an “FBC Certificate of Compliance” duly issued by ICRC shall be null and void.
- ii. The terms and conditions of projects certified by the ICRC cannot be altered or changed by the MDA without the written approval of the Commission, except by the FEC.